

COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

DATE: October 23, 2014

TO: Supervisor Willie Johnson, Jr., Co-Chair, Finance, Personnel, and Audit Committee
Supervisor David Cullen, Co-Chair, Finance, Personnel, and Audit Committee

FROM Josh Fudge, Director, Office of Performance, Strategy & Budget

SUBJECT: Technical Correction Amendment to the 2015 County Executive's Recommended Budget Narratives

Since the 2015 Recommended Budget was issued we have identified a number of typographical and other minor technical errors. Attached are the corrected pages with strike-through language as appropriate. Some of the pages (such as in Human Resources) are new. While we make every effort to avoid these issues, putting together a \$1.3 billion budget with a nearly-600 page narrative is extremely complex. The changes below relate to narrative (typos) or technical corrections and have no impact to expenditures, revenues or the property tax levy.

A memo on necessary changes was provided on October 9. Items that have been identified since that memo have underlined page numbers in the explanation below:

Operating Budget Narrative

1. On the printed versions of the narrative that were provided, the Adobe Acrobat program inadvertently deleted some headers that show agency name, number, and fund number. These headers and footers have been added to the online version of the narrative. Many of the typographical errors listed below resulted from the attempt to fix this issue when it was identified.
2. **Page 27:** In the first paragraph under the heading "Legislative and Executive", the phrase "...and the transfer of one graphic arts position to the Department of Administrative Services – Business Office" should be stricken. This action was considered for the Recommended Budget, however at the request of the Chairwoman of the County Board of Supervisors this action is **not** included.
3. **Page 39:** The footnote related to the Department of Administrative Services Business Office Program Area (footnote #14), indicates one position is transferred in from the Office of the County Board. There is no position being transferred from the Office of the County Board to the Department of Administrative Services, so this clause should be eliminated. The FTE count for the Office of the County Board in 2015 is correct due to the inclusion of 1.0 FTE vacancy and turnover cost reduction; however there is no change in authorized positions.
4. **Page 45:** The first paragraph of the Land Sales & Other One-Time Revenues policy indicates that "All previous resolutions related to the use of one-time funds are null and void". It is not the intent of this policy to completely void all resolutions that dealt with one-time revenues, only those provisions that set policy for future use of one-time revenues. The sentence should read, "Provisions of all previous resolutions setting policies related to the use of one-time funds are null and void."

10/23/2014 11:23 AM

5. **Page 47:** A general debt policy items was inadvertently excluded in Operating narrative and will be corrected to include the following:
Net present value savings for proposed refundings should total a minimum of 3 percent to 5 percent of refunded principal.

6. **Page 48:** The intent of the paragraph under the heading “Information Technology” was to exempt the Airport and Transit divisions of the Department of Transportation. The third sentence should read, “No County department or office other than the Transit and Airport divisions of the Department of Transportation may purchase information technology-related items with a unit cost greater than \$500.”

7. **Page 58:** 2013 Budget information in the Personnel table was omitted; the proper figures have been added. Additionally, the change in Interdept. Charges was erroneously listed as \$11,790; the correct figure is \$95,820.

8. **Page 71:** In the Departmental Summary table for the Office of the County Clerk, the number of Full-Time positions in 2015 should be 17, not 14. The variance figure is correct.

9. **Page 100:** In the Office of the Corporation Counsel, the 2015 Budget and 2015/2014 Variance sections of the Program Budget Summary were incorrect.

10. **Pages 108 & 109:** In the Department of Human Resources, Strategic Program Area 6 includes Training & Development and Employee Relations. The narrative should have Training & Development as Strategic Program Area 6 and Employee Relations as Strategic Program Area 7.

11. **Page 130:** In the Department of Administrative Services narrative, under the heading “Agreement with the Marcia P. Coggs Center”, the amount of budgeted rental revenue is shown as \$2.7 million. The figure should be \$2.5 million.

12. **Page 138:** In the Office for Persons with Disabilities, the second sentence indicates that Wil-O-Way rental rates increase, which is not accurate. The sentence should read, “Day camp fees increase between 10% and 25% and operating costs are reduced within operations to better suit the needs of OPD in 2015”.

13. **Page 154:** In the table showing the 2015 contracts, the amount for the contract with Justice Point for “BJA DTC Grant-Trauma Informed Care/CBT” should be \$93,273.

14. **Page 155 (and others):** An entry related to interdepartmental charges for services related to Child Support Services from the Office of the District Attorney was inadvertently made in the Combined Court Operations budget. The expenditure amount of \$153,954 should be transferred from Agency 2000 –

Combined Court Operations into agency 2430 – Child Support Services. This increase was already accounted for in the Child Support federal revenue reimbursement and has no tax levy impact. This change will result in slight changes to expenditures and tax levy figures related to these two departments throughout the narrative (departmental summaries, program area data, expenditure analysis, etc.). Because this item affects many narrative pages, it will be fixed in the 2015 Adopted Budget narrative.

15. **Page 161:** Under the heading “County Grounds”, the first sentence indicates this service will be “transferred to the Wauwatosa Police Department in 2015”. The intent of the budget is not to transfer the service specifically to the Wauwatosa Police Department. This entire paragraph should be stricken and replaced with the following:

“Funding of \$511,464 is made available for law enforcement and security services at the County Grounds and the Milwaukee County Zoo. This amount represents the Office of the Sheriff’s requested tax levy funding level for these services in 2015. The County will seek proposals to provide this service from municipal police departments and the Office of the Sheriff and may award an agreement to the agency that provides the most cost-effective service option. Total expenditures for this service are approximately \$1 million, however nearly half this amount is funded by contributions from the facilities on the County Grounds per lease agreements”.

16. **Page 162:** In the list of funded and authorized positions in the Office of the Sheriff, the following FTE counts should be changed:

- a. The number of Deputy Sheriff 1 positions should be 227.0
- b. The number of Deputy Sheriff 1 BI Sp should be 3.0
- c. The number of Sheriff’s Deputy Captains (“Sheriffs Dept Captain”) should be 4.0.

17. **Page 177:** The second paragraph in the narrative for the 911 Communications program area has been misconstrued to indicate that dispatch consolidation from municipalities to the County would take place in 2015; this is not the intent of this action. The primary goal of shifting this program area into the new department is to provide effective management of the 911 communications and dispatch services the County already provides; currently responsibility for this program is decentralized throughout the County. Therefore the second and third sentences of the paragraph should be stricken from the narrative.

18. **Page 186:** In the Department of Transportation Airport Division, the second paragraph under the heading “Expenditure reduction initiatives for 2015:” the first sentence suggests that all positions are vacant. This is incorrect. The text should read,

“Five (5) ~~vacant~~ funded positions are eliminated - 1.0 FTE Airport Marketing Research Analyst, 1.0 FTE Airport Operations Coordinator 2, 1.0 FTE Clerical Assistant 2, 1.0 FTE Contract Specialist Airport, and 1.0 FTE Airport Maintenance Worker are abolished upon vacancy”.

19. **Page 193:** In the Department of Transportation Fleet Management Division, an entry related to position changes inadvertently included the wrong title code (00027610 was entered, the correct title code was

00027611). This error has been fixed to include the proper position title code. This change has no tax levy impact. This item requires no change to the narrative.

20. **Page 209:** In the Department of Health & Human Services, the 9th paragraph indicates that Community Advocates will assume program oversight of the Interim Disability Assistance Program. This language is incorrect and should read, "The Department is exploring the possibility of having a community organization assume full program oversight and management of the Interim Disability Assistance Program".
21. **Page 255:** In the Zoological Department (Zoo), the following changes will be made to the Personnel table:
- a. The 2014 Full-Time Position (FTE) count should be 128.8, and the 2015 variance from 2014 figure should be (1)
 - b. The 2014 Seasonal/Hourly/Pool position count should be 125.1, and the 2015 variance from 2014 should be (47.8)
22. **Page 259:** In the Zoo, the 2015 Budget figures for General Admission Revenue, Concession/Catering Revenue and Novelty Revenue should be \$0 due to the proposed outsourcing, and a line for "Commission Revenue" of \$1,700,000 should be added.
23. **Page 261:** In the Zoo, language in the second paragraph erroneously relates to the proposal to outsource concessions, merchandising and catering. That language should be stricken.
24. **Page 293:** For org unit 1994, the amount of State Exempt Computer Aid should be \$4,123,691 and the amount of tax levy should be (\$4,123,691).
25. **Page 317:** On the second page of the Capital Outlay/Contra narrative, the figures in the top table are incorrect. The correct figures under 2014 Depreciation Contra are:
- a. 1160 DAS-IMSD: (\$1,197,341)
 - b. 5040 Airport: (\$1,601,250)
 - c. TOTAL: (\$5,225,201)
- The figures in the 2014/2015 change column are similarly incorrect. The correct figures are:
- d. 1160 DAS IMSD: \$621,562
 - e. 5040 Airport: (\$565,644)
 - f. TOTAL: \$42,791

Additionally, the heading in the second table that says "2014 Capital Outlay" should read "2015 Capital Outlay"

Capital Budget Narrative

1. **Page 327:** In the introductory section of the Capital Budget narrative, the first paragraph indicates there are 98 separate sub-projects. The figure should be 94. In addition, in the second paragraph indicates there are 90 corporate purposes (non-airport) sub-projects. The correct figure is 86.
2. **Page 526:** The table “2015 Budget Year Financing” for capital project WO103 – Fleet Garage Roof Repairs shows \$174,000 in “G.O. Bonds & Notes”. The correct figure is \$0 in General Obligation Bond Financing and \$174,000 in Sales and Use Tax Revenue.
3. **Page 540:** The table “2015 Budget Year Financing” shows \$0 in all cells for capital project WO112 – Fleet Parks Equipment. The corrected table will show \$225,000 in “G.O. Bonds & Notes” and \$225,000 in “Total Budget Year Financing”.
4. **Page 549:** The first paragraph in the narrative for capital project WO45401 – In Squad Camera System indicates funding of \$8,000 in sales tax revenue. The corrected figure is \$12,800.
5. **Page 552:** The table “2015 Budget Year Financing” shows \$601,630 in “Sales and Use Tax Revenue”. The correct figure should be \$0 in Sales and Use Tax Revenue and \$601,630 in “G.O. Bonds & Notes”.
6. **Page 560:** The table “Five Year Capital Improvements Program” capital project WP39904 is incorrectly titled as “Noyes Pool Demo and Skate Park/Pavilion Constr.” The correct capital project title is “Noyes Park-Pulaski Park Amenities Improvement.”
7. Two project narrative sections were inadvertently left out of the Capital Budget narrative. These are for projects WE05001 – Panic Alarm System and WE05401 – Essential Electrical System Improvements. These narratives will be added to the document and the table of contents will be update.

2015 Expenditure Highlights by Functional Area

Below are summaries of major changes within most departments or organizational units by Functional Area for the Operating Budget. Please review the specific organizational or capital project narrative for more detailed information. If a department is not listed it is because its expenditure budget did not change materially (less than 2 percent) from the 2014 Adopted Budget.

Legislative & Executive

Expenditures decrease by \$575,782 or 14 percent in the **Office of the County Board** mainly due to a reallocation of legacy fringe benefits due to the reduced number of budgeted positions from previous years, ~~and the transfer of one graphic arts position to the Department of Administrative Services – Business Office.~~

The expenditure increase of \$89,122 or 24 percent in the **Office of Government Affairs** is almost entirely related to the allocation of interdepartmental charges and legacy fringe benefits for the first time in 2015. It did not have such expenditures budgeted in 2014 because it was a new department.

Expenditures in the **Office of Veterans' Services** decline by \$13,439 or 4 percent mainly due to the unfunding of one vacant position.

General Government

Expenses decrease in the **Election Commission** by \$333,750 or 34 percent from the 2014 Adopted Budget, largely due to the biannual election cycle that will have less activity in an odd year.

Expenditures are increased in the **Office of the County Clerk** by \$75,385 or 6 percent mainly due to increased legacy fringe benefit costs and interdepartmental charges as a result of staffing increases implemented in 2014.

Expenses in the **Office of the Register of Deeds** decrease by \$660,657 or 16 percent mainly due to the elimination of the Redaction program, as required by State Law. Funding for this program was appropriated at \$675,000 in 2014, which was entirely offset by surcharges on real estate document recordings; in addition one position is unfunded in 2015.

Administrative

Department of Administrative Services – General Fund Programs

General Fund divisions in the Department of Administrative Services are combined into a single agency in 2015. Expenditures in the General Fund operations in the Department of Administrative Services increase by \$9.5 million or 25 percent in 2015. This is primarily related to the creation of a new general fund section of the Information Management Services Division (IMSD). The 2015 budget shifts all expenditures for software maintenance agreements and licenses, and for software purchases into this program area from all operating departments. The total amount of expenditures shifted in from operating departments is \$6.9 million. Additionally, expenditures in the Facilities Management Division increase by \$1.5 million, mainly due to increased internal crosscharges. A new Business Office is created that shifts in one position from the internal service fund portion of IMSD.

Department of Administrative Services – Internal Service Funds

Expenses increase in the **DAS-Risk Management Division** by \$3.9 million or 54 percent primarily due to Workers' Compensation costs, especially for legacy cases that occurred in late 2013 and early 2014. Total workers' compensation costs, including medical and lost time liabilities, increase by \$2.6 million or 76 percent to nearly \$6 million in 2015. It is anticipated that the utilization of a third-party administrator for

| <u>Org.</u> | <u>Description</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2015/2014</u> <u>CHANGE</u> |
|--|---|----------------|----------------|----------------|----------------|----------------|-----------------------------------|
| DEPARTMENT OF TRANSPORTATION ⁶ | | | | | | | |
| 5040 | Airport | 0.0 | 290.5 | 289.1 | 288.3 | 284.3 | (4.0) |
| 5100 ⁷ | Highway Maintenance | 0.0 | 128.1 | 136.6 | 135.3 | 138.4 | 3.1 |
| 5300 ⁸ | Fleet Management | 0.0 | 35.0 | 34.1 | 34.1 | 35.1 | 1.0 |
| 5800 ⁹ | Director's Office | 0.0 | 7.0 | 7.0 | 6.0 | 8.1 | 2.1 |
| TOTAL TRANSPORTATION # | | 0.0 | 460.5 | 466.8 | 463.7 | 465.9 | 2.2 |
| HEALTH AND HUMAN SERVICES | | | | | | | |
| 6300 ¹¹ | DHHS-Behavioral Health Division | 843.7 | 837.4 | 801.0 | 577.1 | 606.1 | 29.0 |
| 7900 | Department on Aging | 77.0 | 77.2 | 73.0 | 76.0 | 75.7 | (0.3) |
| 7990 | Department of Family Care | 79.1 | 64.4 | 64.6 | 72.2 | 73.2 | 1.0 |
| 8000 ¹¹ | Department of Health and Human Services | 663.1 | 313.8 | 314.6 | 448.8 | 294.2 | (154.6) |
| TOTAL HEALTH AND HUMAN SERVICES # | | 1,662.9 | 1,292.8 | 1,253.2 | 1,174.1 | 1,049.2 | (124.9) |
| PARKS, RECREATION AND CULTURE | | | | | | | |
| 9000 | Parks Division | 487.2 | 458.2 | 391.1 | 363.6 | 373.3 | 9.7 |
| 9500 | Zoological Department | 257.5 | 254.3 | 254.7 | 252.7 | 201.0 | (51.7) |
| 9910 | University Extension | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.0 |
| TOTAL RECREATION AND CULTURE # | | 745.5 | 713.3 | 646.5 | 617.1 | 575.1 | (42.0) |
| TOTAL - ALL OPERATING DEPARTMENTS # | | 5,336.2 | 4,853.1 | 4,636.7 | 4,601.6 | 4,338.7 | (262.9) |

¹ In 2013, the Office of the Comptroller was created as its own department. Positions in this department were previously budgeted in the County Board-Department of Audit and in the Central Accounting section of DAS-Fiscal Affairs.

² Prior to the 2010 Budget, Labor Relations was a division of the Department of Administrative Services. The 2010 Budget created the Department of Labor Relations. In 2014, the Department of Labor Relations is merged into the Department of Human Resources

³ The 2012 Budget created the Department of Human Resources and includes the former divisions of DAS - Employee Benefits and DAS - Human Resources. In addition, in 2010 within the DAS - Human Resources Division, 14.0 FTE Human Resource field staff were transferred to their respective Departments; the 2012 Budget reversed this initiative and transfers them back to the Department of Human Resources.

⁴ The 2012 Budget created the Department of Administrative Services - Facilities Management Division. This includes the former Department of Transportation and Public Works (DTPW) divisions of Facilities Maintenance and Architectural and Engineering. The MCAMLIS Section of the former DTPW division of Architecture and Engineering was transferred to the DAS division of Economic Development as part of the 2012 Budget.

⁵ In 2009, the Sheriff's Office took responsibility for the House of Corrections. The reorganization was first reflected in the 2010 Budget. The 2013 Budget re-created the House of Corrections as a separate entity.

⁶ The 2012 Budget reorganized all of the former divisions of DTPW into either the Department of Transportation or the Department of Administrative Services.

⁷ The 2012 Budget created the Department of Transportation and reorganizes the former DTPW division of Transportation Services and Highway Maintenance into a new Division of Highways.

⁸ The 2012 Budget created the Department of Transportation and includes the former DTPW division of Fleet Management.

⁹ The 2012 Budget created the Department of Transportation and includes the former DTPW division of Director's Office except for Real Estate Services and Economic Development, which are transferred to the DAS-Economic Development Division.

¹⁰ FTE Counts in the Office of the District Attorney include Deputy District Attorneys and Senior Assistant District Attorneys who are State Employees but who chose to retain County benefits in the 1990s. These positions are not reflected in the FTE Count in the Departmental Budget Narrative. In 2013 there was seven total positions and in 2014 there will be six total positions.

¹¹ The 2014 Budget shifted the Community Services Branch, Alcohol and Other Drug Abuse (AODA) program, Wraparound (now collectively known as Behavioral Health Community Services), and Emergency Medical Services (EMS) from the DHHS-Behavioral Health Division to the Department of Health and Human Services. The 2015 Budget shifted these programs back to the Behavioral Health Division, with the exception of EMS which was shifted to the new Department of Emergency Preparedness.

¹² The 2014 Budget contains several position changes related to 2013 Wisconsin Act 14. Two intergovernmental relations positions were shifted out of the Office of the County Board and into the Office of the County Executive. The 2014 Budget creates the County Executive-Office of Intergovernmental Relations (Org 1020), which contains 3.0 FTE positions. Additionally in 2013, 4.0 FTE committee clerk and 1.0 FTE support positions were shifted out of the Office of the County Board and into the Office of the County Clerk, and another 4.0 FTE positions were created in the Office of the Comptroller for research services.

¹³ The 2015 Budget creates the Department of Emergency Preparedness, which includes positions shifted out of the Office of the Sheriff, the Department of Health & Human Services (see footnote 11), and the Information Management Services Division of the Department of Administrative Services.

¹⁴ The 2015 Budget creates the Business Office within the Department of Administrative Services. Eight positions are transferred from the Information Management Services and Facilities Management Divisions, ~~one is transferred in from the County Board~~, and one two new positions are created.

The 2015 Budget includes all reclassification and reallocation actions recommended by the Department of Human Resources up to and including the July 2014 committee cycle. All newly created positions have been reviewed by the Department of Human Resources and are created at the budgeted pay grades and title codes.

Note that the FTE totals above include Overtime, Special Premium, Salary Adjustment, Shift Differential, and Vacancy and Turnover Adjustments

Due to strict limits placed on the County by the State regarding use of surplus funds and fund balances, one-time revenues and fund balances shall not be used to fund ongoing operating expenses, other than reducing taxpayer costs for debt service.

The County shall actively seek to increase revenues through the sale of excess assets; proceeds from which shall be utilized for one-time investments.

Revenue budgets shall be based on documented assumptions; significant budgeted increases in revenue shall be based on data and explained in the budget narrative.

Sales and Use Tax revenues shall be applied toward county expenditures as follows:

- a. Pay general obligation debt service costs;
- b. Cash finance capital improvement projects;
- c. Pre-pay outstanding bonds;
- d. Pre-fund employee benefit costs or fund unanticipated or extraordinary annual increases in such costs; or
- e. Supplement the Appropriation for Contingencies

Operating Budget – Expenditure Policy

Under Wisconsin State Statute, no payment may be authorized or made and no obligation incurred against the County unless the County has sufficient appropriations for each payment. Budgetary control over expenditures is maintained by a formal appropriation and encumbrance system. Encumbrances are charged against appropriations when purchase orders, contracts, or other commitments are incurred. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this policy is void. A county officer who knowingly violates this policy is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause.

Every appropriation excepting an appropriation for capital expenditure or major repair lapses at December 31, to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure or a major repair continues in force until the purpose for which it was made has been accomplished or abandoned or three years pass without any expenditure or encumbrance. The County Board of Supervisors approves carryovers recommended by the Department of Administrative Services – Office of Performance, Strategy and Budget (DAS-PSB).

The legal level of control for each budget is by department. Once the Budget is adopted, transfers of appropriations among departments require approval by the Board of Supervisors. Supplemental appropriations for the purpose of public emergencies or from the contingency appropriation may be made from unanticipated revenues received or surplus, as defined by resolution adopted by a vote of two-thirds of the members of the Board of Supervisors. Supplemental appropriations from the issuance of tax anticipation notes require an affirmative vote of three-fourths of the members of the Board of Supervisors.

Land Sales & Other One-Time Revenues

It shall be the general policy of Milwaukee County that significant one-time revenues shall be utilized for one-time purposes that drive operational efficiency and fiscal sustainability. Provisions of all previous resolutions setting policies related to the use of one-time funds are null and void.

Large one-time revenues and proceeds from the sale of land and/or facilities ***shall not*** be used to offset ongoing operating costs of county government.

Large, unanticipated one-time revenues not related to grants, insurance proceeds, or other previously-identified projects or uses shall be utilized as follows:

- Financing terms shall not exceed 16 years.
- Average principal maturities shall not exceed 10 years.
- Direct debt per capita shall not exceed \$500.
- Bond insurance will be used when it provides a net economic benefit.
- Corporate purpose bond issues are limited to an increase of 3 percent based on the previous Adopted Capital Budget corporate purpose bond amount.
- Net present value savings for proposed refundings should total a minimum of 3 percent to 5 percent of refunded capital.

Unrestricted Fund Balance Policy

Unlike most other local governments in Wisconsin and across the Country, Milwaukee County's ability to retain unrestricted fund balance is extremely limited. Wisconsin State Statute 59.60(6)(b)(3) requires Milwaukee County to budget a prior year surplus or deficit in the next budget year. For example, a \$5 million surplus from 2013 must be budgeted as revenue in the 2015 budget. There are two alternatives to this requirement:

The County may, under State Statute 59.60(5)(g), place surplus funds in a "sinking fund" for the "redemption or repurchase of bonds", or for emergency needs. This sinking fund is referred to as the Debt Service Reserve Fund in Milwaukee County. In 2014, the County passed a resolution that split the 2013 surplus so that \$5 million would be applied to the 2015 budget, and the remainder deposited into the Debt Service Reserve Fund.

State Statute 59.60(13)(b)(3) provides for a tax stabilization fund, into which surpluses may be deposited. However, this statute allows the County to utilize this fund only in order to prevent a tax levy increase of 3 percent or greater over the prior year. 2013 Wisconsin Act 20 (the State's 2013-2015 Biennial Budget) retained limits on property tax levy increases that make this occurrence highly unlikely. To date the County has not utilized this fund.

Due to these statutory restrictions, the County is not able to develop an unrestricted fund balance, and therefore the County has no need to implement an unrestricted fund balance policy.

Debt Service Reserve

Bond rating agencies strongly recommend that sufficient funds be reserved to account for emergencies and other unavoidable, unplanned, one-time expenses. Meeting this recommendation results in increased ability to respond to unanticipated expenses and improved bond ratings, which results in lower interest rates for debt and reduced ongoing debt service costs. Therefore, Debt Service Reserve funds, excluding bond proceeds, shall be utilized only to:

- a. Reduce taxpayer costs for debt service;
- b. Provide cash financing for one-time capital projects, or for one-time operating items that result in improved County service and/or reduced ongoing County costs in future years;
- c. Provide cash financing for the refinancing of debt when financially advantageous;
- d. Respond to emergencies as allowed by §59.60 (5) (g).

In order to ensure sufficient funding for emergencies and one-time expenses and with the goal of improvement in the County's ability to respond to emergencies, and improve bond ratings, the County will seek to build and maintain a minimum balance of \$10 million in the Debt Service Reserve.

Risk Management

Realizing the importance of maintaining a safe workplace for the benefit of both its employees and the general public, all County employees will follow proper risk management practices, which will result in a

safer workplace which will enable the County to maintain a high level of professionalism, courtesy, and quality of service, while protecting its human and financial resources. The Director of Risk Management will develop a comprehensive risk management program and will chair a countywide safety committee that will promulgate best practices in all departments and elected offices.

Information Technology

An Information Technology Steering Committee is created in 2015 to review and approve information technology purchase requests (hardware or software) with a unit cost of greater than \$500. Per best practices identified by the Government Finance Officers of America & Canada, all funds for information technology purchases with a unit cost of greater than \$500 are budgeted in the Information Management Services Division of the Department of Administrative Services (DAS-IMSD). No County department or office other than the Transit and Airport divisions of the Department of Transportation may purchase information technology-related items with a unit cost greater than \$500. The Chief Information Officer will develop by 2015 an administrative process by which departments receive DAS-IMSD approval for replacement items (commodities), updated maintenance agreements or software license renewals that exceed this amount; however the administrative process must require that any request for new or replacement software applications or significant hardware upgrades or purchases must be approved by an Information Technology Steering Committee.

Budget Documents

The County's Annual Adopted Budget is published in two sections, Operating and Capital, as follows:

The Operating Budget includes five major sections:

1. The Introductory Section provides basic information about the County, such as elected officials, a community profile, and a countywide organizational chart; and the Budget document, such as the table of contents.
2. The Budget Summary Section provides information about the budget from a countywide perspective, including analysis of: the short and long-term factors that influence the annual budget and the County's long-term fiscal situation; performance measures; analysis of major revenue and expenditure changes; information about the county's major funds, and budgeted positions.
3. The Budget Policies Section provides information about the County's budget and financial management policies, the budget process calendar, basis of budgeting, and policies regarding the use of fund balances.
4. The Departmental Narratives Section includes the detailed narratives for each individual department, including major changes, detailed revenue and expenditure analysis, and resources, activity data, and performance measures by service area.
5. The Supplemental Information Section includes additional information such as a glossary, operating authority and purpose for each department, and an index.

The Capital Budget includes project-by-project detail and five-year planning goals, objectives, and funding requirements. Beginning with the 2015 Capital Budget, the Office of Performance, Strategy & Budget will develop a new Capital Budget narrative that includes many of the same elements as are found in the Operating Budget.

Effective in 2015, bound paper copies of the Budget Documents will no longer be produced and the documents will be displayed on the County's website. In order to reduce energy consumption, resources and paper waste, all other interested parties should download and print the budget documents from the County website or may request a copy on CD format from the Office of Performance, Strategy & Budget.

Performance Management and Budgeting

COUNTY BOARD (1000) BUDGET

DEPT: County Board

UNIT NO. 1000
FUND: General - 0001

Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|------------------------------|
| Expenditures | | | | | |
| Personnel Costs | \$5,450,777 | \$4,529,129 | \$3,507,847 | \$2,797,510 | (\$710,337) |
| Operation Costs | \$447,327 | \$505,124 | \$111,500 | \$150,235 | \$38,735 |
| Debt & Depreciation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interdept. Charges | \$758,336 | \$763,880 | \$416,265 | \$512,085 | \$11,790 \$95,820 |
| Total Expenditures | \$6,656,440 | \$5,798,133 | \$4,035,612 | \$3,459,830 | (\$575,782) |
| <i>Legacy Healthcare-Pension</i> | <i>\$1,115,471</i> | <i>\$1,175,687</i> | <i>\$1,261,382</i> | <i>\$670,733</i> | <i>(\$600,196)</i> |
| Revenues | | | | | |
| Direct Revenue | \$0 | \$1,581 | \$0 | \$0 | \$0 |
| Intergov Revenue | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Revenue | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | \$0 | \$1,581 | \$0 | \$0 | \$0 |
| Tax Levy | \$6,656,440 | \$5,796,552 | \$4,035,612 | \$3,459,830 | (\$575,782) |
| Personnel | | | | | |
| Full-Time Pos. (FTE) | <u>56.6</u> | 56.6 | 30 | 30 | 0 |
| Seas/Hourly/Pool Pos. | <u>0</u> | 0 | 1 | 1 | 0 |
| Overtime \$ | <u>\$0</u> | \$0 | \$0 | \$0 | \$0 |

Department Mission: The mission of the Board of Supervisors is to enhance self-sufficiency, personal safety, economic opportunity and quality of life of the citizens of Milwaukee County, consistent with the County's Mission Statement.

Department Description: The Milwaukee County Board of Supervisors is a body of 18 representatives elected by residents of 18 supervisory districts in the County. Services include 18 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons, plus staff.

COUNTY CLERK (3270) BUDGET

DEPT: County Clerk

UNIT NO. 3270
FUND: General - 0001

Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenditures | | | | | |
| Personnel Costs | \$938,514 | \$995,212 | \$1,314,109 | \$1,360,761 | \$46,652 |
| Operation Costs | \$339,540 | \$490,158 | \$761,379 | \$405,855 | (\$355,524) |
| Debt & Depreciation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interdept. Charges | \$198,416 | \$198,225 | \$196,705 | \$247,182 | \$50,477 |
| Total Expenditures | \$1,476,470 | \$1,683,595 | \$2,272,193 | \$2,013,798 | (\$258,395) |
| <i>Legacy Healthcare-Pension</i> | \$183,107 | \$192,729 | \$209,289 | \$248,910 | \$39,621 |
| Revenues | | | | | |
| Direct Revenue | \$526,075 | \$552,590 | \$526,895 | \$522,200 | (\$4,695) |
| Intergov Revenue | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Revenue | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | \$526,075 | \$552,590 | \$526,895 | \$522,200 | (\$4,695) |
| Tax Levy | \$950,395 | \$1,131,005 | \$1,745,298 | \$1,491,598 | (\$253,700) |
| Personnel | | | | | |
| Full-Time Pos. (FTE) | 13.5 | 13.5 | 18.2 | 17.44 | -1.2 |
| Seas/Hourly/Pool Pos. | 0 | 0 | 0 | 0 | 0 |
| Overtime \$ | \$17,604 | \$4,371 | \$6,312 | \$2,796 | (\$3,516) |

Department Mission: To support the activities of the Milwaukee County Board of Supervisors, the election activities of the Milwaukee County Election Commission, the general operations of County government, and to provide the highest quality services to the public at the lowest cost to the taxpayers.

Department Description: The independently elected County Clerk administers and records the proceedings of the County Board of Supervisors, maintains all legislative files, staffs County Board meetings and committees, updates existing ordinances and publishes new ordinances online. The County Clerk issues marriage licenses and domestic partnership declarations, registers all lobbyists and lobbying principals and reports lobbying registrations and expenditures to the County Board, County Executive, and the public. The Office of the County Clerk serves as an information clearing house by: receiving and processing claims, court summons and complaints naming Milwaukee County; maintaining the central file of county deeds, contracts, insurance policies, agreements, leases, easements, and certificates of title for all county-owned vehicles; administering oaths of office and maintaining record of such oaths; receiving and publicly opening all sealed bids for County public improvement projects; and maintaining a file of qualified public improvement contractors. The County Clerk accepts and processes passport applications, sells Milwaukee County Transit System tickets and Wisconsin Department of Natural Resources licenses and permits. The County Clerk also processes lien notices and actions against contractors performing County public improvements. The County Clerk also serves as executive director of the Milwaukee County Election Commission and provides support services to the Election Commission

CORPORATION COUNSEL (1130) BUDGET

DEPT: Corporation Counsel

UNIT NO. 1130
FUND: General - 0001

Strategic Program Area 1: Corporation Counsel

Service Provision: Mandated

Strategic Outcome: High Quality, Responsive Services

| What We Do: Activity Data | | | |
|--|-------------|-------------|-------------|
| Activity | 2013 Actual | 2014 Budget | 2015 Budget |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|--------------------------------------|-------------|-------------|-------------|------------------------------------|--------------------------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$1,648,127 | \$1,617,017 | \$1,700,396 | \$2,270,235 \$2,008,490 | \$569,839 \$388,094 |
| Revenues | \$120,000 | \$198,355 | \$150,000 | \$120,000 | (\$30,000) |
| Tax Levy | \$1,528,127 | \$1,418,662 | \$1,550,396 | \$2,150,235 1,888,490 | \$599,839 \$388,094 |
| FTE Positions | | 19 | 20 | 20 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|-------------|-------------|-------------|-------------|
| Performance Measure | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget |
| Performance Measures have not yet been created for this Service | | | | |

Strategic Implementation:

The 2015 budget maintains the same level of service as 2014. Revenues are reduced to reflect a more accurate forecast. Staffing levels remain unchanged in 2015.

Strategic Program Area 6: Training, Development and Diversity

Service Provision: Administrative

Strategic Outcome: High Quality, Responsive Services

| What We Do: Activity | | | |
|------------------------------|--------------------|--------------------|--------------------|
| Item | 2013 Actual | 2014 Budget | 2015 Budget |
| Training Sessions | 213 (3 programs) | 200 (11 programs) | 220 |
| Training Participants | 2,993 | 1,600 | 2,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|--------------------|--------------------|--------------------|--------------------|----------------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$0 | \$0 | \$266,778 | \$349,053 | \$82,275 |
| Revenues | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tax Levy | \$0 | \$0 | \$266,778 | \$349,053 | \$82,275 |
| FTE Positions | 0 | 0 | 3 | 3 | 0 |

| How Well We Do It: Performance Measures | | | | |
|--|--------------------|--------------------|--------------------|--------------------|
| Performance Measure | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget |
| Performance Measures have not yet been created for this program area | | | | |

Strategic Implementation:

Training and Development is committed to building a learning environment at Milwaukee County, for employees and leaders to develop their skills and abilities, paving the way for career growth and opportunity at Milwaukee County. Training and Development is responsible for designing, acquiring, and administering employee and management training and development programs, including broad training with applications to all County employees (such as Diversity, Workplace Harassment Awareness training, New Supervisor training, Customer Service training, Title VII, etc).

In 2015, training and development plans to further boost current efforts with the addition of a learning management system (LMS) to optimize our employee capabilities and talents by delivering highly targeted customized learning and development experiences. Training solutions within the system will actively address core competencies, performance gaps, and efficiency. The 2015 budget includes \$50,000 for development and implementation of the Leadership Excellence program to engage high-potential managers and build skill and administrative excellence through experiential learning. Through these efforts, training and development will build competence, build a more engaged workforce, and position Milwaukee County to be an employer of choice.

This area also leads Milwaukee County’s diversity efforts, striving to honor inclusiveness, advocating for education, awareness, acceptance, and outreach in the workplace and community. The Milwaukee County Diversity Committee is composed of department teams representing the many functional areas throughout Milwaukee County. Currently, there are approximately forty-five individual members.

HUMAN RESOURCES (1140) BUDGET

DEPT: Human Resources

UNIT NO. 1140
FUND: General - 0001

Strategic Program Area 7: Employee Relations

Service Provision: Administrative

Strategic Outcome: High Quality, Responsive Services

| What We Do: Activity | | | |
|--|--------------------|--------------------|--------------------|
| Item | 2013 Actual | 2014 Budget | 2015 Budget |
| Number of grievances | 37 | 45 | 45 |
| Number of employment investigations | 32 | 30 | 30 |

| How We Do It: Program Budget Summary | | | | | |
|---|--------------------|--------------------|--------------------|--------------------|----------------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$1,143,436 | \$653,840 | \$1,964,225 | \$1,964,893 | \$668 |
| Revenues | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tax Levy | \$1,143,436 | \$653,840 | \$1,964,225 | \$1,964,893 | \$668 |
| FTE Positions | 5 | 5 | 21 | 19 | -2 |

| How Well We Do It: Performance Measures | | | |
|---|--------------------|--------------------|--------------------|
| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
| Respond to all employee issues within 24 hours | N/A | N/A | 100% |

Strategic Implementation:

The Employee Relations service area is committed to enhancing workplace relationships, improving the overall work environment, maintaining productive working relationships, mitigating employment-related risk for Milwaukee County, and ultimately helping business units achieve results. This is achieved by balancing the needs of employees with the responsibilities of management to effectively lead teams to successful outcomes. Key functions include conducting investigations, coaching managers on employee matters, providing tools and resources to employees and managers, consulting on employee and manager performance management, addressing workplace conflict or concerns, collaborating with Corporation Counsel on legal matters, and connecting employees and managers with a wide array of HR services. This area is also responsible for certain labor negotiations and EEO reporting.

To help offset increase in operating costs, two positions in employee relations are unfunded in 2015.

Agreement with the State for Marcia P. Coggs Center

The County has agreed to a lease at the Marcia P. Coggs Center that will provide approximately the same level of rental revenue as the sum of rent payments plus information technology reimbursements in 2014. This rental revenue is budgeted in DAS-Facilities Management in the amount of \$2.75 million in 2015, a shift from the Information Management Services Division of approximately \$800,000.

Comprehensive Plan for County Grounds

The Economic Development Division continues to pursue broad discussions with the City of Wauwatosa, Milwaukee County Research Park, Froedert and Children's Hospital, Milwaukee Medical College and other community organizations and institutions to begin to shape a long term strategy for maintaining a Milwaukee County government presence at the County Grounds as the Behavioral Health Division (BHD) continues to transition to a community based service model.

Courthouse Complex Plan

The CFP Committee is beginning its initial data gathering work specifically related to the development of a strategy for the Safety Building.

The CFP Committee has begun phasing into some initial research work regarding various options related to consolidation of Milwaukee County Courts and alternatives for the Office of the Medical Examiner, the Community Correction Center and the 6th & State Street lot.

Closing of City Campus

Current County tenants are scheduled to vacate no later than the first quarter of 2015. Accordingly, the 9-story and 5-story portions of City Campus are anticipated to be closed and current County tenants will be moved to leased office space.³ Lease costs (for County tenants) are budgeted centrally in the Facilities Maintenance program area. These actions result in a 2015 estimated net tax levy savings of approximately \$331,000, which includes the abolishment of five (vacant) positions in the Facilities Maintenance section.

The 2015 Capital Improvements Budget includes \$3.8 million for the demolition of City Campus (capital project WC11201).

Security Contract

In order to provide a more efficient service, the security function will be contracted in 2015. This results in improved service and net tax levy savings of approximately \$72,000 and the abolishment of 32 positions. Estimated savings are anticipated to be significantly higher in 2016 and beyond as the one-time unemployment compensation costs of \$250,000 will drop-off.

This action also results in cost avoidance in the form of:

- Due to various staff absences (i.e. personal days, sick calls, etc.), additional in-house security staff would be required to ensure that all entrances are open during normal business hours
- Risk transfer by eliminating high exposure liabilities and insurance obligations associated with maintaining an in-house security team

³ Pursuant to County Board file [#14-702](#), authorization to enter into lease agreements for City Campus tenants was adopted by the County Board on a vote of 17-0. The net estimated tax levy savings of \$331,000 assumes County tenants are moved into the leased office facilities by 2014 Year-End. Projections within the (#14-702) report assumed City Campus tenants moved out by April 20, 2015, which reflected lower 2015 savings of \$229,000 as a result.

DAS - DEPARTMENT OF ADMINISTRATION (1151) BUDGET

DEPT: DAS - Department of Administration

UNIT NO. 1151
FUND: Various

Strategic Program Area 23: Office for Persons with Disabilities

Service Provision: Discretionary

Strategic Outcome: Quality of Life



| What We Do: Activity | | | |
|---|--------------------|--------------------|--------------------|
| Item | 2013 Actual | 2014 Budget | 2015 Budget |
| Transportation Accommodations – Eligibility Trips | n/a | 170 | 170 |
| Will-O-Way Rentals | 154 | 150 | 150 |
| Sign Language Interpreter Work Orders | 96 | 100 | 100 |

| How We Do It: Program Budget Summary | | | | | |
|---|--------------------|--------------------|--------------------|--------------------|----------------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$888,005 | \$991,897 | \$1,124,167 | \$1,028,722 | (\$95,445) |
| Revenues | \$154,500 | \$176,709 | \$180,500 | \$170,500 | (\$10,000) |
| Tax Levy | \$733,505 | \$815,188 | \$943,667 | \$858,222 | (\$85,445) |
| FTE Positions | 4 | 4 | 4 | 3 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|--------------------|--------------------|--------------------|--------------------|
| Performance Measure | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget |
| Performance Measures have not yet been created for this program area. | | | | |

Strategic Implementation:

Service levels remain unchanged in 2015 from 2014 budget levels. As a response to increasing costs and demand for services, day camp fees increase between 10% and 25% and operating costs are reduced within operations to better suit the needs of OPD in 2015. One position is unfunded in 2015.

The space to be vacated by Family Care in Underwood Park is expected to be occupied by Goodwill effective January 2, 2015.

PRE-TRIAL SERVICES (2900) BUDGET

DEPT: Pre-Trial Services

UNIT NO. 2900
 FUND: General - 0001

The following contracts are included in the 2015 Budget in lieu of separate review and approval from the County Board during the fiscal year.

| Contracts | | |
|--|------------------------------|------------------------------|
| Description | Vendor | Amount |
| Universal Screening | Justice Point | \$1,024,432 |
| TAD Grant Operating | Justice Point | \$371,200 |
| Drug Treatment Court Coordinator | Justice Point | \$102,230 |
| OWI/Scram Program | Wisconsin Community Services | \$432,599 |
| Pre-Trial Drug Testing | Wisconsin Community Services | \$170,500 |
| GPS Monitoring/Release Preparation | Justice Point | \$1,692,256 |
| Early Interventions Central Liaison Unit | Justice Point | \$300,000 |
| BJA DTC Grant-Trauma Informed Care/CBT | Justice Point | \$63,273 \$93,273 |
| BJA DTC Grant-Trauma Informed Care/CBT | UW-Milwaukee | \$24,116 |

SHERIFF (4000) BUDGET

DEPT: Sheriff

UNIT NO. 4000
FUND: General - 0001

available for this service. MPD will receive an additional \$970,000 to support patrol of high-volume parks, such as the lakefront.

County Grounds

~~Law enforcement services in the County Grounds Security unit, including the County Zoo, are transferred to the Wauwatosa Police Department in 2015. Most of the functions that are currently located on County Grounds are no longer County functions and the local police department has higher capacity and more experience to respond to incidents and lead investigations.~~

Funding of \$511,464 is made available for law enforcement and security services at the County Grounds and the Milwaukee County Zoo. This amount represents the Office of the Sheriff's requested tax levy funding level for these services in 2015. The County will seek proposals to provide this service from municipal police departments and the Office of the Sheriff and may award an agreement to the agency that provides the most cost-effective service option. Total expenditures for this service are approximately \$1 million, however nearly half this amount is funded by contributions from the facilities on the County Grounds per lease agreements

SHERIFF (4000) BUDGET

DEPT: Sheriff

UNIT NO. 4000
FUND: General - 0001

| 2015 Office of the Sheriff - Funded and Authorized Positions | |
|--|-------------------------------|
| Title | Funded & Authorized Positions |
| Accountant 2 | 1.0 |
| Accountant 3 | 1.0 |
| Accounting-Manager | 1.0 |
| Adm Asst | 2.0 |
| Adm Asst NR | 5.0 |
| Clerical Asst 1 | 4.0 |
| Clerical Asst 2 | 34.0 |
| Clerical Asst 2 Hrly | 3.7 |
| Clerical Asst 2 Nr | 1.0 |
| Clerical Spec Sheriff | 3.0 |
| Corr Manager | 4.0 |
| Corr Offcr 1 DOT | 2.0 |
| Corr Offcr 1 Sheriff | 260.0 |
| Corr Offcr Lt | 15.0 |
| Dep Sheriff 1 | 226.0 225.0 |
| Dep Sheriff 1 BI Sp | 1.0 3.0 |
| Dep Sheriff Lt | 9.0 |
| Dep Sheriff Sgt | 12.0 |
| Exdir1-Sheriffdepburdir | 2.0 |
| Exdir2-Sherdeptadmnrstr | 1.0 |
| Fiscal Asst 1 | 6.0 |
| Fiscal Asst 2 | 1.0 |
| Fiscal Spec | 2.0 |
| Investigator Hr | 2.4 |
| Office Coord Sheriff | 1.0 |
| Overtime | 73.8 |
| Public Safety Fis Admin | 1.0 |
| Public Safety Fisc Anls | 2.0 |
| -RC-Fiscal Asst 1 | 2.0 |
| Sheriff | 1.0 |
| Sheriff Sales Coordinator | 1.0 |
| Sheriffs Dept Captain | 5.0 4.0 |
| Shift Differential | 3.7 |
| Special Premium | 14.9 |
| Stores Clerk 1 Sheriff | 9.0 |
| Stores Clerk 2 | 1.0 |
| Stores Clerk 3 | 1.0 |
| Training Academy Assistant | 1.0 |
| Vacancy & Turnover | (26.7) |
| Grand Total | 689.8 |

EMERGENCY MANAGEMENT (4800) BUDGET

DEPT: Emergency Management

UNIT NO. 4800
FUND: General - 0001

Strategic Program Area 2: 911 Communications

Service Provision: Mandated

Strategic Outcome: Personal Safety

| What We Do: Activity Data | | | |
|---|-------------|-------------|-------------|
| Activity | 2013 Actual | 2014 Budget | 2015 Budget |
| This program area does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|--------------------------------------|-------------|-------------|-------------|-------------|---------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$3,646,613 | \$3,508,204 | \$3,348,703 | \$3,640,339 | \$291,636 |
| Revenues | \$0 | \$2,040 | \$0 | \$0 | \$0 |
| Tax Levy | \$3,646,613 | \$3,506,164 | \$3,348,703 | \$3,640,339 | \$291,636 |
| FTE Positions | 24 | 24 | 23 | 26 | 3 |

| How Well We Do It: Performance Measures | | | |
|--|-------------|-------------|-------------|
| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
| Performance Measures have not yet been created for this program area | | | |

Strategic Implementation:

This program area is responsible for handling cellular 911 phone calls, except for calls originating in the City of Milwaukee and some municipalities, and provides dispatch services for the Office of the Sheriff, House of Correction, and District Attorney’s Law Enforcement Unit. This service area is moved into the newly created Department of Emergency Management from the Office of the Sheriff.

This service area will focus on updating outdated equipment and software over the next few years. Funding has been provided for this focus in past budgets, but has been moved. ~~It is the goal of the Communications program area to market their dispatch services to local municipalities in Milwaukee County. More effective and efficient services for communications in Milwaukee County will be offered through potential expansion of their services into local municipalities via a contract for service.~~

In 2015, 23 positions are transferred from the Office of the Sheriff, two dispatch positions are created, and one position is created to provide administrative oversight.

DOT-AIRPORT (5040) BUDGET

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076

Strategic Implementation:

Mergers and consolidations within the airline industry have resulted in fewer airline carriers in the overall commercial air service marketplace. These reduced numbers of carriers are flying fuller aircraft but a decreased number of flights. While the results have been profitable for the air carriers, airports are experiencing relatively flat or decreased air service and revenues. Therefore, in this environment of decreased air service and stagnant airport revenues, the primary GMIA budget goal is to control expenditure growth to the extent possible to ensure GMIA remains attractive to air service carriers.

Overall expenditures are higher in 2015 when compared to the prior budget year reflecting the increased cost of continuing operations at GMIA. Expenditure increases occur in a few major areas for 2015. Costs for debt service increase by \$3,173,593 offset by an increase in Passenger Facility Charge (PFC) revenue of \$1,002,554 for a net cost increase of \$2,171,039. 2015 begins the debt service payments related to the 2013 General Airport Revenue Bonds that include a portion of the debt for the major remodeling of the Baggage Claim Building.

A combination of increased revenues and expenditure reduction initiatives are included in the 2015 Budget to cover overall increases in costs over the prior year budget.

Revenue enhancements:

Parking rates increase \$0.50 per day for all parking locations and a \$1.00 a day for the Train Station lot. Based upon expected utilization and the rate change, revenues increase \$1,615,000 from \$27,400,000 to \$29,015,000.

Revenue of \$122,000 is also included in 2015 to reflect the parking privilege fee assessed on a per space basis (\$38.51 per space for 3,168 parking spaces) enacted through an approved ordinance change by Milwaukee County in April 2013.

Concession revenues increase slightly by \$254,945 from \$14,873,735 to \$15,128,680 to better align with actual revenue experience. The concession revenues also reflect the five year rental car agreements which are \$9,164,000.

Expenditure reduction initiatives for 2015:

The Vacancy and Turnover rate was increased from 3 to 4 percent to more accurately reflect the amount of time needed to recruit and fill specialized positions.

Five (5) ~~vacant~~ funded positions are eliminated - 1.0 FTE Airport Marketing Research Analyst, 1.0 FTE Airport Operations Coordinator 2, 1.0 FTE Clerical Assistant 2, 1.0 FTE Contract Specialist Airport, and 1.0 FTE Airport Maintenance Worker are abolished upon vacancy. 1.0 FTE Airport Maintenance Assistant Superintendent is created.

The Airport will continue to coordinate with County Fleet Management for the lease-to-own or purchase of Airport specific vehicles and/or appropriate equipment.

In 2015 the Airport may issue a series of requests for information or requests for proposals related to the management and operations of the security, fire protection, and custodial functions of the Airport System.

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is \$0 because as an enterprise fund its expenses are charged to all airport users.

DHHS (8000) BUDGET

DEPT: DHHS

UNIT NO. 8000
FUND: General – 0001

Strategic Implementation:

The Disabilities Services Division consists of Administration, Children's Services, and Adult Services. Children's Services includes early intervention, Birth to Three, Family Support and Children's Long-Term Support (CLTS) Medicaid Waiver programs including the intensive autism benefit. Adult Services includes services provided by the Disability Resource Center such as information and assistance, service access and prevention, disability benefits specialist services, options counseling and Family Care enrollment.

Expenditures increase \$700,446 and revenues increase \$1,329,596. This is primarily related to the following programs:

An appropriation of \$1,300,000 for a new Crisis Resource Center (CRC) for individuals with Intellectual/Developmental Disabilities (ID/DD) and a co-occurring mental illness. This expenditure is offset by Medicaid revenue of \$120,000, \$400,000 in State revenue, a one-time carryover of \$250,000 in revenue from 2014, a one-time use of \$250,000 in reserve funds and \$280,000 in tax levy. In addition, the implementation of the CRC is contingent upon the receipt of \$400,000 from the State or an alternative funding source.

The \$154,544 contract for the Community Consultation Team for individuals with ID/DD is moved to CSB in org 6300 from DSD to more accurately reflect the service being provided.

There is a \$310,000 reduction related to the elimination of the General Burial Assistance Program. This program was formerly part of Milwaukee County's Economic Support Division and was closely associated with the State-funded Medicaid Burials program. The program was transferred to the Disabilities Services Division (DSD) in January 2012 when the State assumed responsibility for the Economic Support Division. Since that time, DSD has worked to reduce the costs of this program through rate adjustments and thorough eligibility determination efforts which ensure that all those who may have eligibility for Medicaid Burials are referred to the State.

It should be noted that the burial program has provided primarily supplemental funding for families who often have access to other sources of funding, such as Medicaid. The program does not cover the entire cost of burial services. It is anticipated that families will continue to utilize other sources of funding to provide burial services.

The Medical Examiner's Office has a statutory obligation under Chapter 979.09 of Wisconsin Statutes to cover expenses of burial or cremation of unclaimed bodies. The budget transfers \$15,000 from DSD's budget to the Medical Examiner's budget to cover the costs of unclaimed bodies.

The budget increases Wisconsin Medicaid Cost Reporting (WIMCR) revenue by \$400,000 to reflect actual experience. Medicaid revenue generated through Targeted Case Management is also increased by \$100,000 based on prior year experience. \$100,000 increase is related to an increase in Medicaid Waiver funding related to a purchase of service contract with United Cerebral Palsy.

~~The Department is exploring the possibility of having a community organization assume full program oversight and management of the Interim Disability Assistance Program. Community Advocates will assume full program oversight and management of the Interim Disability Assistance Program (IDAP).~~

Position actions include unfunding four positions and creating two.

ZOO (9500) BUDGET

DEPT: Zoo

UNIT NO. 9500
FUND: General - 0001

Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|----------------------------------|---------------------|---------------------|-------------------------------|---------------------|-------------------------------|
| Expenditures | | | | | |
| Personnel Costs | \$13,530,344 | \$13,165,462 | \$13,498,925 | \$12,709,000 | (\$789,925) |
| Operation Costs | \$8,997,429 | \$8,415,759 | \$9,641,788 | \$7,332,669 | (\$2,309,119) |
| Debt & Depreciation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$520,688 | \$423,067 | \$524,179 | \$573,901 | \$49,722 |
| Interdept. Charges | \$1,555,095 | \$1,493,271 | \$1,676,864 | \$2,182,656 | \$505,792 |
| Total Expenditures | \$24,603,556 | \$23,497,559 | \$25,341,756 | \$22,798,226 | (\$2,543,530) |
| <i>Legacy Healthcare/Pension</i> | <i>\$2,404,359</i> | <i>\$2,525,159</i> | <i>\$2,762,701</i> | <i>\$2,742,818</i> | <i>(\$19,883)</i> |
| Revenues | | | | | |
| Direct Revenue | \$19,684,801 | \$17,605,497 | \$19,826,372 | \$15,204,245 | (\$4,622,127) |
| Intergov Revenue | \$0 | \$11,935 | \$0 | \$0 | \$0 |
| Indirect Revenue | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | \$19,684,801 | \$17,617,432 | \$19,826,372 | \$15,204,245 | (\$4,622,127) |
| Tax Levy | \$4,918,755 | \$5,880,127 | \$5,515,384 | \$7,593,981 | \$2,078,597 |
| Personnel | | | | | |
| Full-Time Pos. (FTE) | 125.8 | 123.8 | 125.8 <u>128.8</u> | 127.8 | 2 <u>-1</u> |
| Seas/Hourly/Pool Pos. | 129 | 129 | 128.1 <u>125.1</u> | 77.3 | -50.8 <u>-47.8</u> |
| Overtime \$ | \$398,544 | \$372,265 | \$295,644 | \$301,560 | \$5,916 |

Department Mission: The Milwaukee County Zoo will inspire public understanding, support, and participation in global conservation of animal species and their environment by creating a unifying bond between visitors and the living earth, and provide an environment for personal renewal and enjoyment for guests.

Department Description: The Milwaukee County Zoo includes five sections that provide services in support of Wisconsin's largest zoo: Administration and Finance is responsible for general oversight of all Zoo functions; Public Affairs & Services increases public use, enjoyment, and awareness of the Zoo facility; Operations includes business management of the Zoo's major revenue sources; Maintenance & Facilities provides for the maintenance, improvement, and overall grooming of the Zoo Grounds; Animal Management & Health cares for and manages the Zoo's animal collection to allow for conservation, propagation, and display.



Photo courtesy of the Milwaukee County Zoo

ZOO (9500) BUDGET

DEPT: Zoo

UNIT NO. 9500
FUND: General - 0001

Strategic Program Area 3: Operations Division

Service Provision: Discretionary

Strategic Outcome: Quality of Life

| What We Do: Activity Data | | | |
|----------------------------------|--------------------|--------------------|----------------------------|
| Item | 2013 Actual | 2014 Budget | 2015 Budget |
| General Admission Revenue | \$3,660,459 | \$4,032,053 | \$4,032,053 \$0 |
| Concession/Catering Revenue | \$3,186,823 | \$3,796,201 | \$3,819,353 \$0 |
| Novelty Revenue | \$1,749,558 | \$1,747,508 | \$1,645,149 \$0 |
| <u>Commission Revenue</u> | <u>\$0</u> | <u>\$0</u> | <u>\$1,700,000</u> |
| Rides Revenue | \$1,080,667 | \$1,359,989 | \$1,308,143 |

| How We Do It: Program Budget Summary | | | | | |
|---|--------------------|--------------------|--------------------|--------------------|----------------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$4,643,676 | \$4,522,594 | \$4,811,638 | \$1,537,297 | (\$3,274,341) |
| Revenues | \$14,072,189 | \$12,650,624 | \$11,917,654 | \$8,206,143 | (\$3,711,511) |
| Tax Levy | (\$9,428,513) | (\$8,128,031) | (\$7,106,016) | (\$6,668,846) | \$437,170 |
| FTE Positions | 84.9 | 84.9 | 84 | 34 | -50 |

| How Well We Do It: Performance Measures | | | | |
|--|--------------------|--------------------|--------------------|--------------------|
| Performance Measure | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget |
| Guest Survey: Excellent or Very Good Food Service | 86% | 84% | 88% | 88% |
| Guest Survey: Excellent or Very Good at Retail Outlets | 91% | 87% | 91% | 91% |
| Guest Survey: Excellent or Very Good Service at Ride Locations | 94% | 92% | 94% | 94% |
| Guest Survey: Excellent or Very Good Service at Gates/Admissions | 88% | 88% | 88% | 90% |

Note: Operational revenues in this section do not include admissions and other revenue accounts generated from other divisions.

Strategic Implementation:

This program area includes business functions related to the Zoo's major revenue sources such as admissions, parking, a miniature train ride, a Zoomobile ride and a carousel ride. Staff from this service area also oversees revenue generating contracts with outside vendors.

The Zoo will enter into a contract with Service Systems Associates (SSA) to operate concessions, catering, novelties sales, and warehouse operations for a five year period, 2015-2019. This contract includes an investment, from SSA, of up to \$3,000,000 in capital improvements and \$150,000 in marketing promotions during the contract period. The projected commission in 2015 is \$1,700,000, of which \$1,450,000 is guaranteed and included in the 2015 budget. The projected commission of \$1,700,000 is comparable to the 2012 and 2013 net operation results for retails and concession sales. Zoo attendees will still have the option to bring in their own food.

ZOO (9500) BUDGET

DEPT: Zoo

UNIT NO. 9500
FUND: General - 0001

Strategic Program Area 4: Maintenance & Facilities

Service Provision: Discretionary

Strategic Outcome: Quality of Life

| What We Do: Activity Data | | | |
|---------------------------------|-------------|-------------|-------------|
| Item | 2013 Actual | 2014 Budget | 2015 Budget |
| Number of Work Orders Completed | 1,235 | 1,100 | 1,100 |

| How We Do It: Program Budget Summary | | | | | |
|--------------------------------------|-------------|-------------|-------------|-------------|---------------|
| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Var |
| Expenditures | \$4,430,680 | \$4,105,170 | \$4,334,251 | \$4,635,895 | \$301,644 |
| Revenues | \$0 | \$10,882 | \$0 | \$0 | \$0 |
| Tax Levy | \$4,430,680 | \$4,105,170 | \$4,334,251 | \$4,635,895 | \$301,644 |
| FTE Positions | 58.7 | 58.7 | 58.7 | 59.7 | 1 |

| How Well We Do It: Performance Measures | | | | |
|--|-------------|--|-------------|-------------|
| Performance Measure | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget |
| Guest Survey: Excellent or Very Good Cleanliness | 86% | "A" Priority = 95% All Others = 90% | 88% | 88% |
| Work Orders completed in a timely manner | 96% | 94% | 96% | 96% |

Strategic Implementation:

This program area provides for the maintenance, improvement and overall grooming of the grounds which are critical to visitor satisfaction and return visits. Also included are mechanical and preventative maintenance programs for equipment, ventilating, air-conditioning and heating systems and minor electrical and plumbing repairs and housekeeping and general cleaning of the entire Zoo. There are 17 buildings requiring HVAC care and an additional 20 buildings to maintain along with the 200 acres of zoo grounds.

Staffing reflects a net increase of one position, which includes the abolishment of one position and the creation of another and the addition of one new position to assist with ~~the contracting of services for concessions, catering, novelties sales and warehouse~~ operations. The tax levy increase is mainly due to an increase in personnel cost and Fleet Management cross charges.

In 2015, the Zoo will work with the University of Wisconsin Stevens Point Waste Management Intern Program to examine the Zoo's waste stream and the costs associated with both the Zoo's recycling and waste disposal in an effort to find operational and cost efficiencies.

COUNTY EXECUTIVE'S 2015 BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1991
FUND: General - 0001

Summary of 2015 Tax Levy

| Dept. No. | Department Description | 2015 Budget | | | Type Fund** |
|--|--|----------------|----------------|------------------|-------------|
| | | Expenditures | Revenues | Tax Levy | |
| <u>Legislative and Executive</u> | | | | | |
| 1000 | County Board | \$ 3,459,830 | \$ 0 | \$ 3,459,830 | GEN |
| 1001 | County Board-Department of Audit | 0 | 0 | 0 | GEN |
| 1011 | County Executive-General Office | 1,466,950 | 0 | 1,466,950 | GEN |
| 1021 | County Exec-Veteran's Services | 317,149 | 13,000 | 304,149 | GEN |
| 1040 | County Board-Office of Community Business Development Partners | 1,035,279 | 0 | 1,035,279 | GEN |
| | Total Legislative and Executive | \$ 6,279,208 | \$ 13,000 | \$ 6,266,208 | |
| <u>Staff Agencies</u> | | | | | |
| 1019 | DAS-Office for Persons w/Disabilities | \$ 856,320 | \$ 0 | \$ 856,320 | GEN |
| 1110 | Civil Service Commission | 65,835 | 0 | 65,835 | GEN |
| 1120 | Personnel Review Board | 409,052 | 0 | 409,052 | GEN |
| 1130 | Corporation Counsel | 2,008,490 | 120,000 | 1,888,490 | GEN |
| 1140 | Human Resources | 7,203,807 | 1,441,028 | 5,762,779 | GEN |
| 1150 | DAS-Risk Management | 11,368,231 | 11,368,231 | 0 | INTER |
| 1151 | DAS-Fiscal Affairs | 47,326,857 | 39,075,768 | 8,251,089 | GEN |
| 1152 | DAS-Procurement | 849,837 | 0 | 849,837 | GEN |
| 1160 | DAS-Information Mgt Services | 14,103,820 | 14,103,820 | 0 | INTER |
| 5700 | DAS-Facilities Management | 31,925,231 | 22,537,025 | 9,388,206 | GEN |
| 1192 | DAS-Economic Development | 1,573,616 | 1,072,000 | 501,616 | GEN |
| 5500 | DAS-Water Utility | 4,662,432 | 4,662,432 | 0 | INTER |
| | Total Staff Agencies | \$ 122,353,528 | \$ 94,380,304 | \$ 27,973,224 | |
| <u>County-Wide Non-Departmental Revenues</u> | | | | | |
| 1901 | Unclaimed Money | \$ 0 | \$ 1,250,000 | \$ (1,250,000) | GEN |
| 1933 | Land Sales | 0 | 0 | 0 | GEN |
| 1937 | Potawatomi Revenue | 0 | 4,026,477 | (4,026,477) | GEN |
| 1969 | Medicare Part D | 0 | 0 | 0 | GEN |
| 1993 | State Shared Taxes | 0 | 31,163,647 | (31,163,647) | GEN |
| 1994 | State Exempt Cmptr Aid | 0 | 3,797,493 | (3,797,493) | GEN |
| | | | 4,123,691 | (4,123,691) | |
| 1996 | Cnty Sales Tax Revenue | 0 | 57,219,731 | (57,219,731) | GEN |
| 1997 | Power Plant Revenue | 0 | 0 | 0 | GEN |
| 1998 | Surplus from Prior Year | 0 | 5,000,000 | (5,000,000) | GEN |
| 1999 | Other Misc Revenue | 0 | 2,278,000 | (2,278,000) | GEN |
| | Total County-Wide Non-Departmental Revenues | \$ 0 | \$ 105,061,546 | \$ (105,061,546) | |

COUNTYWIDE NON-DEPT (1940) BUDGET

UNIT NO. 1940
FUND: General 000-1

DEPT: Countywide Non-Dept

Budget Summary

| Org. | Department Name | 2014 Depreciation Contra | 2015 Depreciation Contra | 2014/2015 Change | |
|--------------|---------------------|---|--------------------------------|--------------------------------|---------------|
| 1150 | DAS-Risk Management | \$ (2,234) | \$ (2,234) | \$ 0 | |
| 1160 | DAS-IMSD | (1,197,341) (1,589,234) | (575,779) | 1,013,452 | 621,562 |
| 5040 | Airport | (1,601,250) (3,745,250) | (2,166,894) | 1,578,356 | (565,644) |
| 5600 | Transit/Paratransit | (2,424,376) | (2,437,503) | (13,127) | |
| TOTAL | | (5,225,201) \$ (7,761,094) | \$ (5,182,410) | \$ 2,578,681 | 42,791 |

| Fund Type: | Org. Department Name | 2015 Capital Outlay | 2014 Capital Outlay | 2015 Depreciation Contra | 2015 Net Total Contra |
|------------------|--------------------------|---------------------------|---------------------------|--------------------------------|-----------------------------|
| Internal Service | 1150-DAS-Risk Management | \$ 0 | \$ 0 | \$ (2,234) | \$ (2,234) |
| Internal Service | 1160-DAS-IMSD | 0 | 0 | (575,779) | (575,779) |
| Enterprise | 5040-Airport | 4,271,316 | 4,271,316 | (2,166,894) | 2,104,422 |
| Enterprise | 5600-Transit/Paratransit | 612,000 | 612,000 | (2,437,503) | (1,825,503) |
| SUBTOTAL | | \$ 4,883,316 | \$ 4,883,316 | \$ (5,182,410) | \$ (299,094) |

* To accurately budget the effect of the Agreement between General Mitchell International Airport (GMIA) and the carriers serving GMIA, this non-departmental budget reflects the fact that the Airport Capital Reserve will be charged and the general fund balance will be credited for \$2,213,289 as a year-end closing entry for the year 2015. This entry includes \$2,166,894 for non-terminal depreciation offset by contributions from reserves of \$4,271,316 for capitalized operating items and \$108,867 for principal on non-terminal GMIA and Lawrence J. Timmerman Airport debt, resulting in the net credit of \$2,213,289.

| EXPENDITURES/REVENUE SUMMARY | | | |
|--|---------------------|---------------------|-----------------------|
| | <u>Expenditure</u> | <u>Revenue</u> | <u>Tax Levy</u> |
| Capital Outlay-reflects appropriations for Proprietary Fund departments | \$ 4,883,316 | \$ | \$ |
| Depreciation Contra-offsets depreciation cost in Proprietary Fund departments. | (5,182,410) | | |
| Undistributed Charge | | | |
| <u>Airport Year-End Closing Entry</u> | | | |
| Airport non-terminal depreciation | 2,166,894 | | |
| Contribution from Capital Improvement Reserves: | | | |
| Payment for Airport capitalized operating items | | 4,271,316 | |
| Non-Terminal Project Principal | | 108,867 | |
| TOTAL | \$ 1,867,800 | \$ 4,380,183 | \$ (2,512,383) |

INTRODUCTION

2015 Capital Improvements Budget

The 2015 Capital Improvements Budget (Capital Budget) includes 948 separate sub-projects for a total expenditure appropriation of \$78,572,288. Anticipated reimbursement revenue (Federal, State and local grants) totals \$24,188,962, resulting in a net County financing of \$54,383,326.

Appropriations for ~~90~~ 86 corporate purpose (non-airport) sub-projects total \$71,622,288. The resulting County financing of \$52,308,051 is to be financed by \$38,585,665 in general obligation bonds, \$11,000,269 in sales tax revenue, and \$2,722,117 in private donations.

The corporate purpose (non-airport) projects bonding amount of \$38,585,665 is \$4,889 below the 2015 bonding cap of \$38,590,554 for 2014.¹

Beginning with the 1995 capital budget, the County established a cash-financing goal of 20 percent to be implemented over a ten-year period. This policy served to increase minimum cash financing by 2.0 percent annually. Net County financing included in the 2015 budget totals \$54,383,326, including the Airport. Cash needed to meet the 20 percent financing goal is calculated at \$10,876,665. The 2015 budgeted cash financing of \$15,797,661 represents 29.0 percent of net County financing. Excluding Airport projects, net County financing totals \$52,308,051. Cash needed to meet the 20 percent financing goal of non-airport projects is calculated at \$10,461,610. The 2015 budgeted cash financing of \$13,722,386 represents 26.2 percent of net County financing.

| | <u>County Cash Financing</u> | | | | | |
|--|------------------------------------|----------------------|-------------------------|---------------------------------|------------------------|-------------------------|
| | 2015 Net County Contribution | Sales Tax Revenue | Private Contribution | PFC Revenue/ Airport Reserve | TOTAL CASH FINANCED | CEX % Cash Finance d |
| All Projects, Including Airport | \$54,383,326 | \$11,000,269 | \$2,722,117 | \$2,075,275 | \$15,797,661 | 29.0% |
| All Projects, Excluding Airport | \$52,308,051 | \$11,000,269 | \$2,722,117 | \$0 | \$13,722,386 | 26.2% |

2015 Capital Budget - Project Selection Process

Capital projects were reviewed and selected using a number of different prioritization factors. Two primary factors taken into consideration included whether a project was ongoing (i.e. continuation of an existing project begun through prior budget appropriation) and/or previously committed. Other considerations included: whether or not a project could leverage external (non-County) funding that could be used to help offset total project costs, thereby reducing the taxpayer burden; Life/Safety; Deferred Maintenance; and Operating/Efficiencies. The Capital Improvement Committee (CIC) review (pursuant to Milwaukee County Ordinance, Chapter 36) was used as an input to the process, as the majority of projects included in the 2015 departmental requests to the County Executive were also requested as part of the CIC process.

2015 Cultural Contributions to Capital Projects

Beginning in 2015, County-supported institutions are budgeted to provide a 50% match for any capital project. Pursuant to the County's annual review and capital prioritization process, if a County-supported institution's capital project rises to the top of the prioritization process, the institution will be expected to provide a 50% match to County funding. The project will only proceed once matching contributions are secured and committed.

Some County-supported institutions have in place signed agreements that ensure a certain level of County support. All agreements will continue to be honored, and the 50% match will apply only to funding beyond the specified levels.

¹ The Annual Bond Limit is defined by County Board file number 03-263, an annual bonding cap to which policy-makers have generally adhered. The 2014 base amount is \$37,466,557.

**2015 RECOMMENDED CAPITAL IMPROVEMENTS
MILWAUKEE COUNTY**

| | | | |
|---|---|--|-----------|
| Project No. WO103 | Sub-Project No. WO10301 | Sub-Project Title FLEET MANAGEMENT CENTRAL GARAGE ROOF REPAIRS | 4789-2010 |
| Requesting Department or Agency Dept of Transp - Fleet Management | | Functional Group Transportation and Public Works | |
| Department Priority 6 | Managing Department or Agency Dept of Transportation - Fleet Management | Date October 1, 2014 | |

Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|--------------|-----------------------|-------------------------------|------------|-------------|-----------------------|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| 2015 | \$174,000 | \$0 | \$0 | \$0 | \$174,000 |
| 2016 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2017 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2018 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2019 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$174,000 | \$0 | \$0 | \$0 | \$174,000 |

Prior Year(s) Appropriations for Sub-Project (2003 - 2014) ¹

| BUDGET | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|--------------|-----------------------|------------------------|----------------------|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| 2003 - 2007 | \$0 | \$0 | \$0 |
| 2008 - 2012 | \$0 | \$0 | \$0 |
| 2013 | \$0 | \$0 | \$0 |
| 2014 | \$0 | \$0 | \$0 |
| TOTAL | \$0 | \$0 | \$0 |

| 2015 Budget Year Financing | |
|------------------------------------|------------------|
| Federal, State and Local Aids | \$0 |
| Sales and Use Tax Revenue | \$174,000 |
| Property Tax Revenue | \$0 |
| Miscellaneous Revenue | \$0 |
| G.O. Bonds & Notes | \$174,000 |
| Airport Reserve | \$0 |
| Investment Earnings | \$0 |
| PFC Revenue | \$0 |
| Revenue Bonds | \$0 |
| Gifts & Cash | \$0 |
| Contributions | \$0 |
| Other Revenue | \$0 |
| Total Budget Year Financing | \$174,000 |

Capital Sub-Project Breakdown (2003 - 2019)

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|-------------------------------|-----------------------------|--------------------|---------------------------|---------------------|
| Basic Planning & Design | \$0 | \$26,000 | \$0 | \$26,000 |
| Construction & Implementation | \$0 | \$148,000 | \$0 | \$148,000 |
| Right-of-Way Acquisition | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$0 | \$0 | \$0 | \$0 |
| Other | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$0 | \$174,000 | \$0 | \$174,000 |

Sub-Project Schedule

Month/Year

| | |
|--------------------------------------|-----|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

¹ Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.

**2015 RECOMMENDED CAPITAL IMPROVEMENTS
MILWAUKEE COUNTY**

| | | | |
|--|--|---|-----------|
| Project No. WO112 | Sub-Project No. WO11205 | Sub-Project Title PARKS FLEET EQUIPMENT | 4789-2010 |
| Requesting Department or Agency Dept of Transp - Fleet Management | | Functional Group Transportation and Public Works | |
| Department Priority 2 | Managing Department or Agency Dept of Transportation - Fleet Management | Date October 1, 2014 | |

Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|--------------|-----------------------|-------------------------------|------------|-------------|-----------------------|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| 2015 | \$225,000 | \$0 | \$0 | \$0 | \$225,000 |
| 2016 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2017 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2018 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2019 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$225,000 | \$0 | \$0 | \$0 | \$225,000 |

Prior Year(s) Appropriations for Sub-Project (2003 - 2014) ¹

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|--------------|-----------------------|------------------------|----------------------|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| 2003 - 2007 | \$0 | \$0 | \$0 |
| 2008 - 2012 | \$1,207,400 | \$515,100 | \$1,722,500 |
| 2013 | \$1,500,000 | \$285,600 | \$1,785,600 |
| 2014 | \$2,130,400 | \$25,186 | \$2,155,586 |
| TOTAL | \$4,837,800 | \$825,886 | \$5,663,686 |

2015 Budget Year Financing

| | |
|------------------------------------|-----------------------|
| Federal, State and Local Aids | \$0 |
| Sales and Use Tax Revenue | \$0 |
| Property Tax Revenue | \$0 |
| Miscellaneous Revenue | \$0 |
| G.O. Bonds & Notes | \$225,000 |
| Airport Reserve | \$0 |
| Investment Earnings | \$0 |
| PFC Revenue | \$0 |
| Revenue Bonds | \$0 |
| Gifts & Cash | \$0 |
| Contributions | \$0 |
| Other Revenue | \$0 |
| Total Budget Year Financing | <u>225,000</u> |

Capital Sub-Project Breakdown (2003 - 2019)

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|-------------------------------|-----------------------------|--------------------|---------------------------|---------------------|
| Basic Planning & Design | \$0 | \$0 | \$0 | \$0 |
| Construction & Implementation | \$0 | \$0 | \$0 | \$0 |
| Right-of-Way Acquisition | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$5,498,886 | \$225,000 | \$0 | \$5,723,886 |
| Other | \$164,800 | \$0 | \$0 | \$164,800 |
| TOTAL | \$5,663,686 | \$225,000 | \$0 | \$5,888,686 |

Sub-Project Schedule

Month/Year

| | |
|--------------------------------------|-----|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

¹ Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.

2015 RECOMMENDED CAPITAL IMPROVEMENT MILWAUKEE COUNTY

WO45401 – In Squad Camera System

An appropriation of \$310,800 is budgeted for 40 new Panasonic Arbitrator Digital in-squad camera systems to be newly installed or to replace the old Vision-Hawk camera systems. Financing is provided from \$298,000 in general obligation bonds and ~~\$8,000~~ \$12,800 in sales tax revenue.

The Milwaukee County Sheriff's Office Patrol Division is currently at the mid-way point of replacing the old and failing digital in squad camera systems, including supporting infrastructure, with new Panasonic Arbitrator Digital Camera systems. The 2012 capital project for the replacement of these camera systems replaced 39 cameras and the corresponding infrastructure. Currently there are twelve (12) squads that have the failing Vision Hawk System. The old Vision Hawk system has continuous server failures and the cameras continue to fail. Additionally, there are twenty-seven (27) squads that do not have any camera system. Eleven of the squads, without a camera system, are assigned to the airport. Because of the airport's remote location, a stand-alone server and storage is needed at this location. One (1) additional system will be used as a backup.

MCSO staff has indicated that the camera systems are effective tools for the following reasons:

- If an incident would occur, the recording by the in-squad camera is evidence to the crime and can also be used as an investigative tool to identify criminals in the event of an escape.
- The in-squad camera system has software installed that will not allow editing to the recordings. The inability to alter the recording increases the reliance on the accuracy of the recording when it is used as evidence.
- There are prosecutorial expectations by the District Attorney's Office as well as the court system that squad camera video is available for each stop made by law enforcement in a squad.

The 2015 appropriation provides for the capital costs for the In Squad Camera System. The annual software licenses, training and other operating costs will be financed in the Sheriff's Department operating budget.

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

**2015 RECOMMENDED CAPITAL IMPROVEMENTS
MILWAUKEE COUNTY**

| | | | |
|---|---|---|-----------|
| Project No. WO462 | Sub-Project No. WO46201 | Sub-Project Title BULLPEN CAMERA SYSTEM | 4789-2010 |
| Requesting Department or Agency Office of the Sheriff | | Functional Group General Government | |
| Department Priority 5 | Managing Department or Agency Dept of Admn Services - Facilities Management | Date October 1, 2014 | |

Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|--------------|-----------------------|-------------------------------|------------|-------------|-----------------------|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| 2015 | \$601,630 | \$0 | \$0 | \$0 | \$601,630 |
| 2016 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2017 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2018 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2019 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$601,630 | \$0 | \$0 | \$0 | \$601,630 |

Prior Year(s) Appropriations for Sub-Project (2003 - 2014) ¹

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|--------------|-----------------------|------------------------|----------------------|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| 2003 - 2007 | \$0 | \$0 | \$0 |
| 2008 - 2012 | \$0 | \$0 | \$0 |
| 2013 | \$0 | \$0 | \$0 |
| 2014 | \$0 | \$0 | \$0 |
| TOTAL | \$0 | \$0 | \$0 |

| 2015 Budget Year Financing | |
|------------------------------------|------------------|
| Federal, State and Local Aids | \$0 |
| Sales and Use Tax Revenue | \$601,630 |
| Property Tax Revenue | \$0 |
| Miscellaneous Revenue | \$0 |
| G.O. Bonds & Notes | \$601,630 |
| Airport Reserve | \$0 |
| Investment Earnings | \$0 |
| PFC Revenue | \$0 |
| Revenue Bonds | \$0 |
| Gifts & Cash | \$0 |
| Contributions | \$0 |
| Other Revenue | \$0 |
| Total Budget Year Financing | \$601,630 |

Capital Sub-Project Breakdown (2003 - 2019)

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|-------------------------------|-----------------------------|--------------------|---------------------------|---------------------|
| Basic Planning & Design | \$0 | \$0 | \$0 | \$0 |
| Construction & Implementation | \$0 | \$0 | \$0 | \$0 |
| Right-of-Way Acquisition | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$0 | \$601,630 | \$0 | \$601,630 |
| Other | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$0 | \$601,630 | \$0 | \$601,630 |

Sub-Project Schedule

| Sub-Project Schedule | Month/Year |
|--------------------------------------|------------|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

¹ Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.

Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015: PROJECT FUNDING BREAKDOWN | | | | 2016: PROJECT FUNDING BREAKDOWN | | | | 2017: BREAKDOWN OF COST | | | | 2018: PROJECT FUNDING BREAKDOWN | | | | 2019: PROJECT FUNDING BREAKDOWN | | | |
|----------------|---|---------------------------------|------------------|-----------------|------------|---------------------------------|------------------|-----------------|------------|---------------------------|------------------|-----------------|------------|---------------------------------|------------------|-----------------|------------|---------------------------------|------------------|-----------------|--------|
| | | FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB** | COUNTY CONTRB** | REC BUDGET | FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB** | COUNTY CONTRB** | REC BUDGET | FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB** | COUNTY CONTRB** | REC BUDGET | FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB** | COUNTY CONTRB** | REC BUDGET | FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB** | COUNTY CONTRB** | |
| Total WP 301 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| WP3001 | Basalco/Strubal Complexes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP303 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP31101 | Jackson Park Electrical Service Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP311 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP31901 | Drezka Golf Bldggs at 18th Hole | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP319 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP32001 | North Point Parking Lot | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP320 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP32401 | VGB Swimming Pool Gate Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP324 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP33001 | Cool Viers Slide | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP330 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP33201 | Curie Park Electrical Service Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP332 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP33301 | McCarly Park Electrical Service Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP333 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 430,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP33601 | King Community Center Security and Fire Protect | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP336 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP33701 | Ball Diamond Lighting System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP337 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 288,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP34401 | Replace Incandescents with HPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP344 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP35301 | Greenfield Park Electrical Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP353 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP35401 | Grant Park Electrical Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP354 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP36701 | Cool Viers Aquatic Center Runout Slide | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP367 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP36801 | Roof Replacement Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 540,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP368 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 540,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP37201 | McKinley Park Flushing Channel Seawall Repair | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP372 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP38101 | Lincoln Park Electrical Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP381 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP38201 | Bradgro Electrical Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP382 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP38301 | Michal Park Electrical Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP383 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP38904 | NOYES PARK: PULASKI PARK AMENITIES IMPROVEMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP38904 | Amye-Isabel-Barnes-and-Shelby-Funkhouser-Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP389 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP46501 | Humboldt Park Electrical Service Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP465 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP46601 | Pulaski Clubby Temperature Control System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP466 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP46701 | Greenfield Service Bldg Furnace Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP467 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP46801 | Sports Complex Make Up Air Units Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP468 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WP46901 | Brown Deer Clubhouse HVAC Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total WP469 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

2015 RECOMMENDED CAPITAL IMPROVEMENT **MILWAUKEE COUNTY**

WE05001 – Panic Alarm System

An appropriation of \$ 205,750 is budgeted to replace the panic alarm system (PA system) in the Psychiatric Hospital and 9201 Watertown Plank Rd building. Financing is provided from general obligation bonds.

This serves all patient units and offices throughout the Mental Health complex building. The panic alarm system was installed 25 years ago. Replacement parts are no longer available. The panic alarm system is used to transmit calls for emergency response to personal safety situations in offices and areas where individual staff meet with clients who may pose a threat to the safety of staff. There have been problems keeping the segments of the panic alarm system consistently operational. During system testing, segments are found to not be operational and since replacement parts are no longer available, staff is left with a partially functioning system. A new system will provide reliable service and replace the existing system that is past its useful life.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

2015 RECOMMENDED CAPITAL IMPROVEMENT MILWAUKEE COUNTY

| | | | |
|---|---|--|-----------|
| Project No. WE050 | Sub-Project No. WE05001 | Sub-Project Title PANIC ALARM SYSTEM | 4789-2010 |
| Requesting Department or Agency Dept of Health & Human Services | | Functional Group Health & Human Services | |
| Department Priority 1 | Managing Department or Agency Dept of Admn Services - Facilities Management | Date Wednesday, October 1, 2014 | |

Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|--------------|-----------------------|-------------------------------|------------|-------------|-----------------------|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| 2015 | \$205,750 | \$0 | \$0 | \$0 | \$205,750 |
| 2016 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2017 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2018 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2019 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$205,750 | \$0 | \$0 | \$0 | \$205,750 |

Prior Year(s) Appropriations for Sub-Project (2003 - 2014) 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|--------------------|-----------------------|------------------------|----------------------|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| 2003 - 2007 | \$0 | \$0 | \$0 |
| 2008 - 2012 | \$0 | \$0 | \$0 |
| 2013 | \$0 | \$0 | \$0 |
| 2014 | \$0 | \$0 | \$0 |
| TOTAL | \$0 | \$0 | \$0 |

2015 Budget Year Financing

| | |
|------------------------------------|------------------|
| Federal, State and Local Aids | \$0 |
| Sales and Use Tax Revenue | \$0 |
| Property Tax Revenue | \$0 |
| Miscellaneous Revenue | \$0 |
| G.O. Bonds & Notes | \$205,750 |
| Airport Reserve | \$0 |
| Investment Earnings | \$0 |
| PFC Revenue | \$0 |
| Revenue Bonds | \$0 |
| Gifts & Cash | \$0 |
| Contributions | \$0 |
| Other Revenue | \$0 |
| Total Budget Year Financing | \$205,750 |

Capital Sub-Project Breakdown (2003 - 2019)

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|-------------------------------|-----------------------------|--------------------|---------------------------|---------------------|
| Basic Planning & Design | \$0 | \$29,886 | \$0 | \$29,886 |
| Construction & Implementation | \$0 | \$174,364 | \$0 | \$174,364 |
| Right-of-Way Acquisition | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$0 | \$0 | \$0 | \$0 |
| Other | \$0 | \$1,500 | \$0 | \$1,500 |
| TOTAL | \$0 | \$205,750 | \$0 | \$205,750 |

Sub-Project Schedule

| | Month/Year |
|--------------------------------------|------------|
| Complete Site Acquisition | n/a |
| Complete Preliminary Plan | 3/15/2015 |
| Complete Final Plans & Specs | 5/30/2015 |
| Begin Construction/Purchase Asset | 6/15/2015 |
| Construction Substantially Completed | 9/30/2015 |
| Scheduled Project Closeout | 11/15/2015 |

1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.

2015 RECOMMENDED CAPITAL IMPROVEMENT

MILWAUKEE COUNTY

WE05401 – Essential Electrical System Improvements

An appropriation of \$398,000 is budgeted to install critical electrical system separators and a generator at the Mental Health Complex for the emergency electrical system to comply with current electrical code and provide an emergency generator. Financing is provided from general obligation bonds.

The State of Wisconsin conducted an inspection of recent work at the Behavioral Health Division (BHD) facility and suggested that BHD add a dedicated electrical line as well as an emergency generator for the system equipment branch (Electronic Medical Records), critical electrical systems branch (life supporting outlets, air handling units, etc.) and life safety branch (fire alarm system, exit/egress lighting, etc.).

BHD had previously been making sure sufficient emergency power was available in those areas, however the regulations now state that facilities should have regular electric lines, separate lines for life safety items (i.e. fire alarm system), a critical branch for essential items not related to life safety (such as the EMR) and also an emergency generator. Initial work will provide separate electrical lines for the server room and the pharmacy, including designs to provide emergency power for heating, ventilation and air conditioning to keep the building habitable in case of extended electrical outages or water outages.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

2015 RECOMMENDED CAPITAL IMPROVEMENT MILWAUKEE COUNTY

| | | | |
|---|---|--|-----------|
| Project No. WE054 | Sub-Project No. WE05401 | Sub-Project Title ESSENTIAL ELECTRICAL SYSTEM IMPROVEMENTS | 4789-2010 |
| Requesting Department or Agency Dept of Health & Human Services | | Functional Group Health & Human Services | |
| Department Priority 2 | Managing Department or Agency Dept of Admn Services - Facilities Management | Date Wednesday, October 1, 2014 | |

Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|--------------|-----------------------|-------------------------------|------------|-------------|-----------------------|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| 2015 | \$398,000 | \$0 | \$0 | \$0 | \$398,000 |
| 2016 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2017 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2018 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2019 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$398,000 | \$0 | \$0 | \$0 | \$398,000 |

Prior Year(s) Appropriations for Sub-Project (2003 - 2014)

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|--------------------|-----------------------|------------------------|----------------------|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| 2003 - 2007 | \$0 | \$0 | \$0 |
| 2008 - 2012 | \$0 | \$0 | \$0 |
| 2013 | \$0 | \$0 | \$0 |
| 2014 | \$0 | \$0 | \$0 |
| TOTAL | \$0 | \$0 | \$0 |

2015 Budget Year Financing

| | |
|------------------------------------|------------------|
| Federal, State and Local Aids | \$0 |
| Sales and Use Tax Revenue | \$0 |
| Property Tax Revenue | \$0 |
| Miscellaneous Revenue | \$0 |
| G.O. Bonds & Notes | \$398,000 |
| Airport Reserve | \$0 |
| Investment Earnings | \$0 |
| PFC Revenue | \$0 |
| Revenue Bonds | \$0 |
| Gifts & Cash | \$0 |
| Contributions | \$0 |
| Other Revenue | \$0 |
| Total Budget Year Financing | \$398,000 |

Capital Sub-Project Breakdown (2003 - 2019)

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|-------------------------------|-----------------------------|--------------------|---------------------------|---------------------|
| Basic Planning & Design | \$0 | \$23,547 | \$0 | \$23,547 |
| Construction & Implementation | \$0 | \$372,953 | \$0 | \$372,953 |
| Right-of-Way Acquisition | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$0 | \$0 | \$0 | \$0 |
| Other | \$0 | \$1,500 | \$0 | \$1,500 |
| TOTAL | \$0 | \$398,000 | \$0 | \$398,000 |

Sub-Project Schedule

| | Month/Year |
|--------------------------------------|------------|
| Complete Site Acquisition | n/a |
| Complete Preliminary Plan | 4/15/2015 |
| Complete Final Plans & Specs | 6/1/2015 |
| Begin Construction/Purchase Asset | 8/15/2015 |
| Construction Substantially Completed | 10/30/2015 |
| Scheduled Project Closeout | 12/15/2015 |

1. Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.