

BY: Supervisor Willie Johnson, Jr., Co-Chair
 Supervisor David Cullen, Co-Chair
 From the Committee on Finance, Personnel, and Audit

AMENDMENT NO. 1

WHEREAS, the County Executive's 2015 Budget, submitted to the County Board of Supervisors on October 1, 2014, has been reviewed by the Committee on Finance, Personnel, and Audit in a series of meetings to, and including, November 5, 2014; now, therefore,

BE IT RESOLVED, that the County Executive's 2015 Budget be amended as follows:

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
I. AMENDMENTS TO OPERATING AND NON-DEPARTMENTAL BUDGETS				
COUNTY	County			
1. Amend Financial Management Policies on pages 45 and 46 as follows:	County	\$0	\$0	\$0
<u>Land Sales & Other One-Time Revenues</u>				
It shall be the general policy of Milwaukee County that significant one-time revenues shall be utilized for one-time projects or acquisitions and shall not be used to offset ongoing operating costs of county government. The policy shall be consistent with File Number 11-145, developed by the Long Range Strategic Plan Steering Committee, purposes that drive operational efficiency and fiscal sustainability. All previous resolutions related to the use of one-time funds are null and void.				
Large one-time revenues and proceeds from the sale of land and/or facilities shall not be used to offset ongoing operating costs of county government.				
Large, unanticipated one-time revenues not related to grants, insurance proceeds, or other previously- identified projects or uses shall be utilized as follows:				
1. <u>Land sale revenue accounts for the sale of County land approved by the County Board. As in previous years, \$400,000 is budgeted in Real Estate Services to cover its operating expenditures. This represents the first \$400,000 of unallocated land sales and is historically realized through the sale of foreclosed properties and other miscellaneous land.</u>				
2. If the revenue is from a county asset that is being sold and the asset has outstanding debt, the County will use the proceeds to defease the outstanding debt and pay all associated costs of defeasance.				
3. If the Office of the Comptroller is projecting a countywide deficit at the time funds				

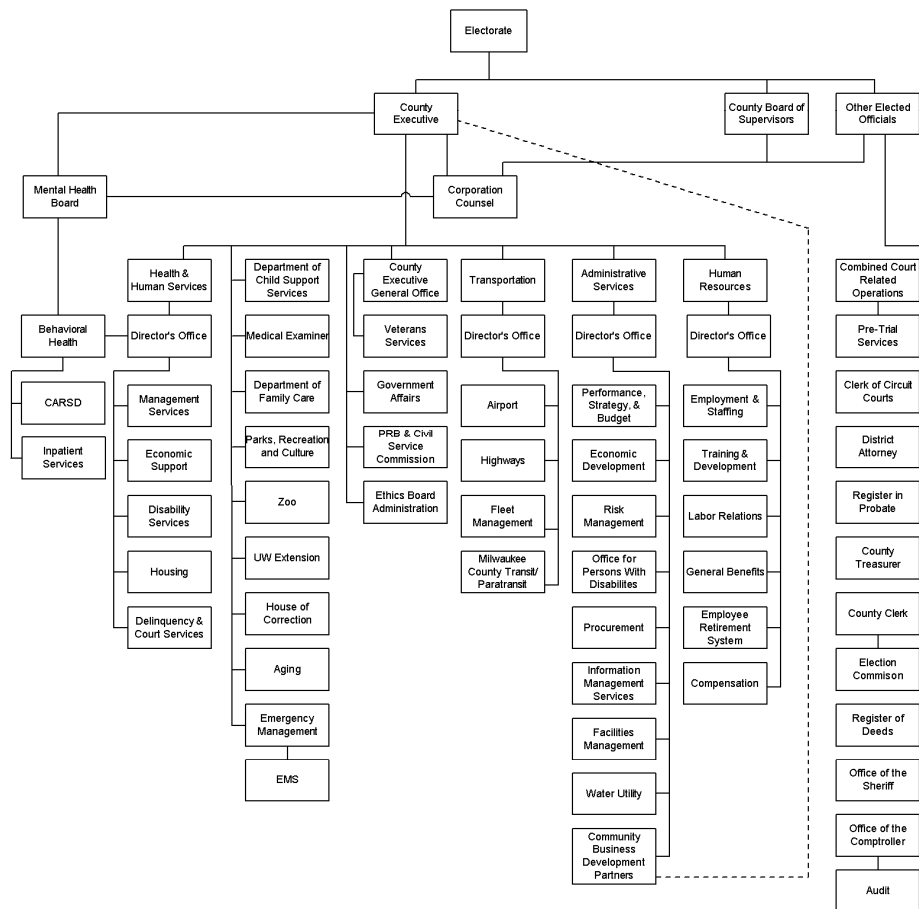
are received, the Office of Performance, Strategy and Budget may recommend that all or part of the proceeds be deposited into the Appropriation for Contingencies.

4. ~~If funding is not deposited into the Appropriation for Contingencies, the department(s) that managed or otherwise had responsibility for the asset being sold or that receives the revenue source may request that all or a portion of the funding be utilized for one-time needs in that department. The request must be made within two weeks of receipt of the proceeds. The request shall be submitted to the County Executive and the Office of Performance, Strategy and Budget, who will analyze the request based on its effect on fiscal and operational sustainability, and overall fit with the strategic direction of the County.~~
5. ~~If the department(s) described above do not request utilization of the funds, or do not make a request in a timely manner, or there are surplus proceeds available after any projects are approved subject to the provision above, the funds will~~ The remaining balance shall be utilized as follows:
 - a. ~~Fifteen percent (15%)~~ Twenty-five percent (25%) shall be made available for economic development projects funded through the Economic Development Fund. ~~The Economic Development Director shall manage these funds consistent with File Number 11-601.~~
 - b. ~~Thirty-five percent (35%) shall be deposited into the Debt Service Reserve.~~
 - b. Fifty percent (50%) ~~Twenty-five percent (25%)~~ shall be made available to departments on a competitive basis for innovative ideas that help drive operational efficiency, fiscal sustainability, and that further the County's overall strategic direction and mission. ~~The Office of Performance, Strategy and Budget shall manage these funds, notify departments of availability, coordinate the evaluation of project requests, and make the funds available to departments. via the Milwaukee County Innovation Fund. The innovation fund shall be managed and allocations distributed using the process established in File Number 13-756. Departments that receive funds shall issue an informational report to the County Executive and the relevant policy oversight county board standing committee no more than six months after funding is made available.~~
 - c. Fifty percent (50%) shall be deposited in the appropriation for contingencies.

This amendment would have no tax levy impact. (1A040) (Vote: 9-0)

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
COUNTY		County			
2.	Amend Org. Unit No. Introduction – Milwaukee County Organizational Chart as follows: Replace the Milwaukee County Org. Chart on P. 1 with the attached organizational chart.	County	\$0	\$0	\$0

Milwaukee County Organizational Chart



This amendment would have no tax levy impact. (1A046) (Vote: 9-0)

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
WAGE AND BENEFIT MODIFICATION ACCOUNT & DEPARTMENT OF HUMAN RESOURCES	1972 1140			
3. Amend Org. Unit Nos. 1140-Human Resources and 1972 – Wage and Benefit Modification Account as follows:	1972	(\$90,087)	\$0	(\$90,087)
	1140	\$0 (\$90,087)	\$0 \$0	\$0 (\$90,087)
<p><u>The Department of Human Resources (HR) continues its work on the countywide Job Analysis and Evaluation Project and reporting its recommendations to the Committee on Finance, Personnel and Audit each month. In several instances, the County Board has voted to reject the position reclassification recommendations until the entire project has been completed and the total cost of the changes calculated. The 2015 Budget includes funding within affected departments for all of the proposed reclassifications, including the position actions previously rejected by the County Board.</u></p> <p><u>The position reclassifications recommended by HR that were rejected by the County Board shall remain rejected until the Board takes an affirmative action to approve the position actions.</u></p> <p><u>Org. 1972-Wage and Benefit Modification account reflects the anticipated savings to the County from the proposed reclassifications that were funded but not yet approved by the County Board. The Department of Administrative Services – Performance, Strategy and Budget shall prepare an appropriation transfer later in 2015 to transfer the excess funds from the affected departments to this account, subject to County Board approval, to reflect the budgetary savings from the delay in implementing the position reclassification recommendations rejected by the County Board.</u></p> <p>Modify the footnote on the FTE Table on Page 38 as follows:</p> <p>The 2015 Budget includes all reclassification and reallocation actions recommended by the Department of Human Resources up to and including the July 2014 committee cycle. <u>The position reclassifications recommended by HR that were rejected by the County Board shall remain rejected until the Board takes an affirmative action to approve the position actions.</u> All newly created positions have been reviewed by the Department of Human Resources and are created at the budgeted pay grades and title codes.</p>				

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
This amendment would decrease the tax levy by \$90,087. (1A053) (Vote: 7-2) (No: Mayo, Bowen)				
COUNTY BOARD & DEPARTMENT OF ADMINISTRATIVE SERVICES – INFORMATION MANAGEMENT SERVICES DIVISION	1000 1151			
4. Amend Org. Unit No. 1000 – County Board as follows:	1000	\$0	\$0	\$0
Add the following narrative language under “Strategic Implementation:”	1151			
<u>The 2014 budget implemented provisions of 2013 Wisconsin Act 14 (Act 14), which included a number of provisions related to the structure and duties of the County Board, and provides a tax levy cap of no more than 0.4 percent of the total County tax levy, plus a number of items that are exempt from the cap: salaries and benefits of Supervisors, legacy fringe benefit costs, and facilities space charges. The 2015 budget continues to implement Act 14.</u>		<u>\$0</u> \$0	<u>(\$80,000)</u> (\$80,000)	<u>\$80,000</u> \$80,000
Add the following language to the budget narrative: <u>The 2015 Budget shall provide the County Board with the maximum tax levy permitted under Act 14 (see above). If changes made to the 2015 Adopted Budget result in too much tax levy in Org. 1000, the Comptroller shall prepare an appropriation transfer from the County Board to the Appropriation for Contingencies to reduce the amount of tax levy to the legal maximum. Likewise, if the 2015 Adopted Budget permits additional tax levy funding for the County Board, the Comptroller shall prepare an appropriation transfer to transfer funds from the Appropriation for Contingencies to the County Board in accordance with provisions of Act 14.</u>				
Modify the narrative on Page 27 – Expenditure Analysis to make the following correction:				
Legislative & Executive Expenditures decrease by \$575,782 or 14 percent in the Office of the County Board mainly due to a reallocation of legacy fringe benefits due to the reduced number of budgeted positions from previous years, and the transfer of one graphic arts position to the Department of Administrative Services – Business Office.				
Modify the language on Page 39 – FTE Summary to make the following correction: ¹⁴ The 2015 Budget creates the Business Office within the Department of Administrative Services. Eight positions are transferred from the Information Management Services and Facilities Management Divisions, one is transferred in from the County Board, and one new position is created.				

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

Reduce the following IMSD crosscharges to the County Board based on anticipated charges for 2015:

<u>Account</u>	<u>Amount</u>
9702	(\$23,824)
9768	(\$14,846)
9776	(\$27,995)
9788	<u>(\$13,335)</u>
Total	(\$80,000)

Increase salary appropriations within Org. 1000 by \$80,000.

This amendment would increase the tax levy by \$80,000. (1A025) (Vote: 9-0)

OFFICE OF GOVERNMENT AFFAIRS	1020			
5. Amend Org. Unit No. 1020 – Government Affairs as follows:	1020	(\$54,664)	\$0	(\$54,664)

Amend the narrative language as follows:

Strategic Implementation:

Funding is provided for ~~three~~ two full-time positions to represent the County's interests before other units and levels of government through lobbying efforts. Operating costs increase by \$70,000 mainly based on a year of experience in operating this office plus additional funding due to the anticipated higher workload related to the State of Wisconsin's 2015-2017 Biennial budget. Funding is included for the County's annual membership dues in Sister Cities and NACo. In addition, an appropriation of \$20,000 is provided for membership dues for the Center for International Health. In the past, the County provided in-kind office space, telephone and internet connection in Building C on the County Grounds. The Center will be moving into non-County space in 2015.

- Deny the creation of one new position of Specialist Government Affairs.

This amendment would decrease the tax levy by \$54,664. (1A038) (Vote: 9-0)

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
DEPARTMENT OF HUMAN RESOURCES	1140			
6. Amend Org. Unit No. 1140 – Human Resources as follows: <u>Beginning in 2015, the third Monday in January, commonly celebrated as Martin Luther King Jr. Day (MLK Day), shall be observed as a major holiday. County departments, offices and institutions may be closed on this holiday.</u> <u>The State Court system already requires that all local courts be closed on MLK Day. Designating MLK Day as a major holiday would permit the Courthouse, as well as other county facilities, to be fully closed. Any additional costs incurred by 24/7/365 departments to provide staff on a major holiday are anticipated to be offset with operational savings by the full closure of other facilities.</u> <u>The Director of Human Resources shall submit a resolution/ordinance change to the County Board in the December 2014 cycle reflecting the new major holiday status within Chapter 17.17 of the Milwaukee Code of General Ordinances.</u> This amendment would have no tax levy impact. (1A019) (Vote: 9-0)	1140	\$0	\$0	\$0
7. Amend Org. Unit No. 1140 – Department of Human Resources as follows: <u>The Department of Human Resources shall complete a diversity analysis which will consist of data collection of employee and applicant demographics and a determination of whether the County underutilizes minorities and women in its workforce. If underutilization is found, the Department will develop a plan to address the underlying causes and contributing factors of the underutilization. The Department shall submit an informational report for review by the Committees on Transportation, Public Works, and Transit and Finance, Personnel, and Audit during the July 2015 committee cycle.</u> This amendment would have no tax levy impact. (1A044) (Vote: 9-0)	1140	\$0	\$0	\$0
8. Amend Org. Unit No. 1140 – Department of Human Resources as follows: <u>The Department of Human Resources shall complete an analysis of the County's efforts to implement and monitor its nepotism policy. The Department shall submit an informational report for review by the Committees on Transportation, Public Works, and Transit and Finance, Personnel, and Audit during the July 2015 committee cycle.</u>	1140	\$0	\$0	\$0

This amendment would have no tax levy impact. (1A045) (Vote: 7-2) (No: Schmitt, Jursik)

DEPARTMENT OF HUMAN RESOURCES, DEPARTMENT OF ADMINISTRATIVE SERVICES, & DEPARTMENT OF HEALTH AND HUMAN SERVICES

Org. Unit

Expenditures

Revenue
or Bonds*

Tax Levy

1140
1151
8000

9. Amend Org. Unit Nos. 1140-Human Resources, 1151-Department of Administrative Services and 8000-DHHS as follows:

1140

(\$85,629)

\$0

(\$85,629)

1151

(\$365,317)

\$0

(\$365,317)

- 1140-HR Increase vacancy and turnover by \$85,629
- 1151-DAS Increase vacancy and turnover by \$365,317
- 8000-DHHS Decrease vacancy and turnover by \$67,396

8000

\$67,396
(\$383,550)

\$0
\$0

\$67,396
(\$383,550)

This amendment would decrease the tax levy by \$383,550. (1A055) (Vote: 5-4) (Noes: Haas, Jursik, Lipscomb, Bowen)

DEPARTMENT OF ADMINISTRATIVE SERVICES

1151

10. Amend Org. Unit No. 1151 – Department of Administrative Services as follows:

1151

\$0

\$0

\$0

Overall in the Department of Administrative Services sundry appropriations increase \$35,500, from \$24,500 to \$60,000 in 2015. A portion of this increase is earmarked for professional printing of the Recommended and Adopted County Budgets for elected officials and budget support staff. Only a limited number of copies shall be printed since the budget documents are available on the County web site for public access and historical purposes.

Amend the language on page 48, Financial Management Policies as follows:
Effective in 2015, bound paper copies of the Budget Documents will ~~no longer be provided to elected officials and budget support staff produced and the documents will be~~ displayed on the County's website. In order to reduce energy consumption, resources and paper waste, all other interested parties should download and print the budget documents from the County website or may request a copy on CD format from the Office of Performance, Strategy & Budget.

This amendment would have no tax levy impact. (1A001) (Vote: 9-0)

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
11. Amend Org. Unit No. 1151 – Department of Administrative Services- Economic Development Division as follows:	1151	\$0	\$0	\$0

In 2013, the Wisconsin Department of Children and Families (DCF) was allocated funding to oversee the Transform Milwaukee Jobs (TMJ) program. The goals of TMJ are:

1. To transition individuals into stable unsubsidized employment.
2. To increase child support payments through stable unsubsidized employment.
3. To support reunification plans with children by enhancing parental capabilities and long-term child safety through stable unsubsidized employment.
4. To transition former foster youth into independent living through stable unsubsidized employment.

TMJ connects low-income, unemployed workers to public and private employment opportunities. The program subsidizes wages by reimbursing employers for participant's compensation up to the state minimum wage of \$7.25/hour. Participating employers can provide additional compensation according to their employment practices. TMJ participants can work in subsidized jobs for 1040 hours at a time. After the 1040 hours are completed, an employer can hire the participant without the TMJ wage subsidy. DCF partners with two community organizations, the Milwaukee Area Workforce Investment Board (MAWIB) and UMOS, which prepares eligible participants for employment opportunities.

The Director of Economic Development will assess the feasibility of the County participating in TMJ by employing individuals to complete appropriate deferred maintenance projects. The Director of Economic Development, working in collaboration with the Director of Parks, Recreation, and Culture and Facilities Maintenance staff, will identify potential deferred maintenance projects that may be appropriate for TMJ participants. The Director of Economic Development will present his/her findings and recommendations to the Board of Supervisors during the March committee cycle.

This amendment would have no tax levy impact. (1A013) (Vote: 9-0)

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
12.	Amend Org. Unit No. 1151 – Department of Administrative Services – IMSD Division and Financial Management Policies (page 48) as follows:	1151	\$0	\$0	\$0

Information Technology

An Information Technology Steering Committee is created in 2015 to review and approve information technology purchase requests (hardware or software) with a unit cost of greater than \$500. Per best practices identified by the Government Finance Officers of America & Canada, all funds for information technology purchases with a unit cost of greater than \$500 are budgeted in the Information Management Services Division of the Department of Administrative Services (DAS-IMSD). No County department or office may purchase information technology-related items with a unit cost greater than \$500. The Chief Information Officer will develop by 2015 an administrative process, subject to approval by the County Board, by which departments receive DAS-IMSD approval for replacement items (commodities), updated maintenance agreements or software license renewals that exceed this amount; however the administrative process must require that any request for new or replacement software applications or significant hardware upgrades or purchases must be approved by an Information Technology Steering Committee. The Information Technology Steering Committee shall be comprised of at least one member each from the legislative and judicial branch and one from the Office of the Sheriff.

This amendment would have no tax levy impact. (1A015) (Vote: 9-0)

13.	Amend Org. Unit No. 1151– DAS- Business Office as follows:	1151	(\$87,440)	(\$20,000)	(\$67,440)
-----	------------------------------------------------------------	------	------------	------------	------------

Eight of the ~~40~~ 9 positions in this office are transferred in from other DAS divisions. A new position that provides graphic arts services is created. This position will support the department in creating educational tools, website items, and intranet design; and will provide graphics arts services to all interested offices and departments. ~~A new grant coordinator position is created in 2015 that will provide countywide support and coordination for grant writing and administration, with an overall goal of increasing grant revenues. The position will also be expected to cover its direct cost and seek to offset indirect overhead costs in future years; however for 2015 such revenue is conservatively budgeted at \$20,000, which represents approximately one-quarter of the 2015 position cost. These new positions are~~ The new position is offset by abolishment of vacant positions in the Facilities Management program area (see detailed narrative below).

This amendment would decrease the tax levy by \$67,440. (1A033) (Vote: 9-0)

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
OFFICE OF THE COUNTY CLERK	3270			
14. Amend Org. Unit No. 3270 – County Clerk and Election Commission as follows:	3270	\$30,000	\$0	\$30,000
<ul style="list-style-type: none"> Increase salary appropriations by \$30,000 to fund 3 FTE seasonal employees in the Election Commission 				
This amendment would increase the tax levy by \$30,000. (1A036) (Vote: 9-0)				
OFFICE OF THE SHERIFF & DEPARTMENT OF ADMINISTRATIVE SERVICES	4000 1151			
15. Amend Org. Unit Nos. 4000 and 1151 – Office of the Sheriff and Department of Administrative Services as follows:	4000	\$78,487	\$0	\$78,487
	1151	\$0	(\$500)	\$500
Org. No. 1151 – Department of Administrative Services – Facilities Management – Facilities Maintenance		\$78,487	(\$500)	\$78,987
<u>Security Contract</u>				
<p>In order to provide a more efficient service, the security function will be transferred to the Office of the Sheriff contracted in 2015. This results in improved service and net tax levy savings of approximately \$72,000 and the abolishment of 32 positions. Estimated savings are anticipated to be significantly higher in 2016 and beyond as the one-time unemployment compensation costs of \$250,000 will drop-off.</p>				
<p>This action also results in cost avoidance in the form of:</p> <p>Due to various staff absences (i.e. personal days, sick calls, etc.), additional in-house security staff would be required to ensure that all entrances are open during normal business hours</p> <p>Risk transfer by eliminating high exposure liabilities and insurance obligations associated with maintaining an in-house security team</p>				
Org. No. 4000 – Office of the Sheriff				
<p><u>In 2015, 32 positions are transferred from the Department of Administrative Services – Facilities Management – Facilities Maintenance to the Office of the Sheriff. The Sheriff will be responsible for oversight of the in house security team.</u></p>				
This amendment would increase the tax levy by \$78,987. (1A005) (Vote: 7-2) (Noes: Jursik, Cullen)				

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
OFFICE OF THE SHERIFF & LAW ENFORCEMENT GRANTS	4000 1975			
16. Amend Org. Unit Nos. 4000 and 1975 – Office of the Sheriff and Non-Departmental – Law Enforcement Grants as follows:	4000	\$2,154,652	\$52,000	\$2,102,652
	1975	<u>(\$1,150,000)</u> \$1,004,652	<u>\$0</u> \$52,000	<u>(\$1,150,000)</u> \$952,652

2015 Recommended Budget Summary

The 2015 Recommended Budget for the Office of the Sheriff is provided as a “lump sum” amount to acknowledge the Sheriff’s constitutional and statutory authority to deploy resources as the Office sees fit. It is anticipated and expected that the Office of the Sheriff will manage its staffing and expenditures within this allocated amount. The Comptroller shall have responsibility to monitor ensure that the Sheriff’s ~~complies with this~~ expenditures and revenues authority, as approved by the County Board and County Executive. The Sheriff is also encouraged to share data on his Office’s activity and performance in order to help shape future allocations to the department.

Org. Unit 4000 – Office of the Sheriff**Park Patrol**

The 2015 budget maintains the Park Patrol and Tactical Enforcement Unit (TEU) to provide sworn officer support for local law enforcement efforts. The Sheriff will require members of the TEU to attend a 40-hour Crisis Intervention Team (CIT) training session in the first quarter of 2015 provided by the National Alliance on Mental Illness (NAMI). An appropriation of \$2,250 is provided for CIT training for the TEU. In addition, \$15,000 is appropriated to equip all members of the TEU with body cameras. The Sheriff shall develop procedures and guidelines for the use of the body cameras that shall be provided in an informational report to the Committee on Judiciary, Safety, and General Services in the May 2015 cycle. To support this new initiative, one position of Clerical 2 is created effective July 1, 2015, at a personal service and fringe benefit cost of \$29,500 for the remainder of 2015. The Sheriff shall explore opportunities to partner with other local municipalities to procure the equipment at the best possible cost.

~~The 2015 budget shifts the Park Patrol unit to municipalities, who already provide this service without compensation. These agencies have resources that are more closely located to the parks, they can include parks in their routine deployments and they have more familiarity with neighborhoods in which the parks are located. Their investigative staff already handles the vast majority of incidents due to their~~

~~community experience and investigative capabilities. With regard to the downtown lakefront, it is anticipated that an arrangement with the Milwaukee Police Department (MPD) will reduce taxpayer costs and improve safety by providing a seamless, integrated patrol force in the lakefront parks and in the neighborhoods west of the parks, where MPD must routinely keep officers in reserve. The Sheriff routinely closes the lakefront on extremely short notice and pushes crowds into these areas. In non-lakefront parks in the City of Milwaukee, MPD will enhance their routine neighborhood patrols in the parks, which is more efficient than utilizing Sheriff's Deputies that drive from park to park from locations downtown or in Wauwatosa.~~

~~Funding of \$10,000 is provided to municipalities, not specifically for patrol services, as they have already been providing this service to the public. Rather, the funding is to facilitate data collection and sharing – something that has never been done. The County will be able to utilize these data to analyze the need and adequacy of resources available for this service. MPD will receive an additional \$970,000 to support patrol of high-volume parks, such as the lakefront.~~

Org. Unit 1975 – Non-Departmental – Law Enforcement Grants

~~Funding of \$1,150,000 is provided to fund service agreements with municipalities for law enforcement and security services in the parks, most of which is already provided by municipal police departments on an un-reimbursed basis. It is envisioned that \$180,000 would be made available to the 18 suburban municipalities and \$970,000 would be made available to the Milwaukee Police Department to increase services within City of Milwaukee Parks.~~

This amendment would increase the tax levy by \$952,652. (1A007) (Vote: 9-0)

OFFICE OF THE SHERIFF, LAW ENFORCEMENT GRANTS, & ZOOLOGICAL
DEPARTMENT

4000
1975
9500

17. Amend Org. Unit Nos. 4000 and 1975 – Office of the Sheriff and Non-Departmental – Law Enforcement Grants as follows:

4000	\$1,020,716	\$576,500	\$444,216
1975	(\$511,464)	\$0	(\$511,464)
9500	<u>\$67,248</u>	<u>\$0</u>	<u>\$67,248</u>
	\$576,500	\$576,500	\$0

Org. Unit 4000 – Office of the Sheriff

County Grounds

Law enforcement services in the County Grounds Security unit, including the County Zoo, are maintained at 2014 levels and remain in the Office of the Sheriff. ~~transferred~~

to the Wauwatosa Police Department in 2015. Most of the functions that are currently located on County Grounds are no longer County functions and the local police department has higher capacity and more experience to respond to incidents and lead investigations.

Org. Unit 1975 – Non-Departmental – Law Enforcement Grants

The remaining \$511,464 is made available for law enforcement and security services at the County Grounds and the Milwaukee County Zoo. This amount represents the Office of the Sheriff's requested tax levy funding level for these services in 2015. The County will seek proposals to provide this service from municipal police departments and the Office of the Sheriff and may award an agreement to the agency that provides the most cost-effective service option. Total expenditures for this service are approximately \$1 million, however nearly half this amount is funded by contributions from the facilities on the County Grounds per lease agreements.

Note: This amendment restores 9 Deputy Sheriff positions, 1 Sergeant position, and .15 Parking Checker Hourly position, which were abolished.

This amendment would have no tax levy impact. (1A008) (Vote: 9-0)

OFFICE OF THE SHERIFF	4000			
18. Amend Org. Unit No. 4000 – Office of the Sheriff	4000	\$0	\$0	\$0

The Sheriff chose to fill a significant number of management and administrative positions for which no funding was provided, resulting in a significant deficit in 2014. Therefore, effective January 1, 2015, all unfunded positions in the Office of the Sheriff are abolished, unless otherwise stated. The following positions are not abolished and remain unfunded: Only funded positions are authorized and may be filled during the year.

- 1 Sheriff's Department Facility Administrator
- 3 Sheriff's Department Bureau Directors
- 7 Sheriff's Department Captains

This amendment would have no tax levy impact. (1A023) (Vote: 5-4) (Noes: Haas, Jursik, Bowen, Cullen)

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
HOUSE OF CORRECTION	4300			
19. Amend Org. Unit No. 4300 – House of Corrections as follows: Strategic Area 1: Administration	4300	\$15,146	\$0	\$15,146
<p>29.0 <u>30.0</u> FTEs are provided to oversight and management of the House of Correction. A clerical position and a An hourly position are is eliminated while a professional position is added and another position is transferred from another service area.</p> <p>Strategic Area 2: House of Correction</p> <p>The 2015 budget provides a net increase of 36.0 <u>30.0</u> Corrections Officers in this area. In previous years, the House of Correction was understaffed and relied on overtime to provide services. In 2013, overtime costs exceeded \$3.5 million. In 2015, overtime in this program area is budgeted at \$1,037,220. Additionally, 5 clerical positions are eliminated, their duties will be absorbed by the Corrections Officers.</p> <p>This amendment would increase the tax levy by \$15,146. (1A041) (Vote: 7-2) (Noes: Haas, Jursik)</p>				
DISTRICT ATTORNEY'S OFFICE	4500			
20. Amend Org. Unit No. 4500 – District Attorney as follows:	4500	\$0	\$0	\$0
<p><u>MAURICE PULLEY, JR. Victim/Witness Program</u></p> <p>Victim/Witness Division: The victim/witness division provides comprehensive services as required by law to crime victims and witnesses on criminal cases; and includes the Outreach process unit, which serves subpoenas and other process on criminal and juvenile cases.</p> <p>This amendment would have no tax levy impact. (1A006) (Vote: 9-0)</p>				
DEPARTMENT OF TRANSPORTATION – AIRPORT DIVISION	5040			
21. Amend Org. Unit No. 5040 – DOT- Airport as follows:	5040	\$0	\$0	\$0
<p>In 2015 the Airport may issue a series of requests for information or requests for proposals related to the management and operations of the security, fire protection, and custodial functions of the Airport System.</p> <p>This amendment would have no tax levy impact. (1A014) (Vote: 9-0)</p>				

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
DEPARTMENT OF TRANSPORTATION – TRANSIT/PARATRANSIT SYSTEM	5600			
22. Amend Org. Unit No. 5600 – DOT- Transit as follows: Strategic Implementation:	5600	\$1,582,000	\$0	\$1,582,000

The 2015 Fixed-Route service levels are increasing by 1,036,022 miles (6 percent) and 86,473 hours (6.5 percent). This service increase includes the addition of two new Metro Express routes (27X and 10/30X) funded with Congestion Mitigation and Air Quality (CMAQ) funds, and other new service funded by the Zoo Interchange litigation agreement. Operations costs increase \$4,500,916 from \$143,168,090 to \$147,669,006 primarily due to the additional service being provided. Passenger fare revenues decrease ~~\$1,195,000 from \$42,410,000 to \$41,215,000~~ \$2,117,617 from \$42,410,000 to \$40,292,383 based on current ridership trends and the addition of two special fare programs outlined later in the narrative. CMAQ funds in the amount of \$5.7 million per year from 2015 through 2017 are available to cover the costs of the two new Metro Express routes. Zoo Interchange litigation funds in the amount of \$2.6 million per year from 2015 through 2018 are available to provide new traffic mitigation service.

Special Fare Programs¹

Two new special fare programs will begin in 2015. The first program, the GO Pass, allows seniors and persons with disabilities to travel for free beginning April 1, 2015. Free senior fare programs have been successfully implemented in metropolitan areas similar and larger in size than Milwaukee, such as Pittsburgh and Houston. The second program, Summer Youth Jobs Fare, is a pilot project for 2015. MCTS will explore securing private funding to continue the Summer Youth Jobs Fare beyond 2015. In addition, the County will explore expanding the program to a larger population of employed, 14-21 years-old students during future summers.

Growing Opportunities (GO Pass) Fare

Persons 65 years of age or older or persons with disabilities that present a Milwaukee County Transit System photo I.D. or a valid Medicare card to bus operators are eligible for free fares. MCTS will evaluate the benefits and costs of distributing a unique ID for participants. MCTS will present its findings and recommendations to the Board of Supervisors during the January 2015 committee cycle. If MCTS, with the approval of the Board of Supervisors, decides to pursue the

¹Fares collected from fixed route transit services are budgeted as negative abatements not revenue within the County's budget. The fare abatements offset expenditures from operating the transit program. When fares decrease, the abatement amount decreases and less money can be used to offset expenditures, thus causing expenditures to increase.

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

distribution of participant IDs, it will work with the Department on Aging and DAS-Office for Persons with Disabilities to determine the best method for issuing said IDs.

The Federal Transit Administration requires a Fare Equity Analysis prior to the implementation of this fare program. The Southeastern Wisconsin Regional Planning Commission (SEWRPC), with the assistance of MCTS, will complete the analysis to determine if there is potential for a disparate impact on minority populations or a disproportionate burden on low-income populations if free fares are offered to seniors and persons with disabilities. SEWRPC will present the study's findings to the Board of Supervisors during the December 2014 committee cycle.

Summer Youth Jobs Fare

Youth participants in the Milwaukee Area Workforce Investments Boards (MAWIB) Earn & Learn Summer Youth Employment program are eligible to receive discounted fares for eight weeks during their summer employment. MAWIB students who choose to participate will be offered two 31-day adult passes. The County will cover 50 percent of the cost, the student's employer will cover 25 percent, and students will pay the remaining 25 percent. Participating employers will be given the option to opt-in to the program. MCTS will work with MAWIB to implement the program.

Route Changes

Services will be expanded to Brown Deer and Oak Creek with the extension and creation of Route 80 and Route 276, respectively. Service for these routes will begin before the end of March.

Route 80 Extension

Route 80 will be extended to provide service to the future Drexel Town Square and increase the frequency of Route 80's current trips from MATC's South Campus through the business park along S. 6th Street and then east along W. Drexel Avenue. The route's extension will travel south to provide service to Woodman's, Target, and Kohl's, in addition to other businesses and residences in the vicinity. The Route 80 extension will operate from 5 a.m. to 10 p.m. every day at a service frequency of 60 minutes.

Route 276 Creation

Route 276 is created and will provide service from the intersection of N. 60th Street and W. Brown Deer Road through industrial and office facilities northeast of that intersection, and then north on N. Green Bay Road to the businesses on W. Schroeder Drive. Route 276 will provide service 5 a.m. to 10 p.m. weekdays and 5 a.m. to 7 p.m. on weekends.

Org. Unit **Expenditures** **Revenue or Bonds*** **Tax Levy**

PROPOSED FARE NAME	CURRENT FARE	PROPOSED FARE	COMMENT
Cash Fares			
Adult	\$2.25	\$2.25	No change from current fare
Premium	\$3.25	\$3.25	No change from current fare
Concession (Half-Fare)	\$1.10	\$1.10	No change from current fare
Advance Purchase Fares			
Adult Tickets	10/\$17.50	\$1.75	Value deduction smart card; replaces paper
Premium Tickets	10/\$23.50	\$2.35	Value deduction smart card; replaces paper
Concession (Half-Fare) Tickets	10/\$11.00	\$1.10	Value deduction smart card; replaces paper
Pass Fares			
1-Day Adult Pass	New Product	\$4.00	Purchased in advance at ready fare outlet
1-Day Adult Pass	New Product	\$5.00	Loaded on existing smartcard at fare box
1-Day Premium Pass	New Product	\$6.00	Purchased in advance at ready fare outlet or
1-Day Concession Pass	New Product	\$2.00	Purchased in advance at ready fare outlet
1-Day Concession Pass	New Product	\$3.00	Loaded on existing smartcard at fare box
3-Day Adult Pass	New Product	\$12.00	Purchased at ready fare outlet
3-Day Premium Pass	New Product	\$18.00	Purchased at ready fare outlet
3-Day Concession Pass	New Product	\$6.00	Purchased at ready fare outlet
3-Day Concession Premium	New Product	\$9.00	Purchased at ready fare outlet
7-Day Adult Pass	\$17.50	\$17.50	Replaces paper calendar based pass. Purchased at
7-Day Premium Pass	New Product	\$24.00	Purchased at ready fare outlet or on-line
7-Day Concession Pass	New Product	\$11.00	Purchased at ready fare outlet or on-line
31-Day Adult Pass	\$64.00	\$64.00	Replaces paper calendar based pass. Purchased at ready fare outlet or on-line
31-Day Premium Pass	New Product	\$85.00	Purchased at ready fare outlet or on-line
31-Day Concession Pass	New Product	\$32.00	Purchased at ready fare outlet or on-line
Other Special Fares			
Student Pass	\$16.50	\$16.50	Valid weekdays, available to schools only
U-PASS	\$45.00	\$45.00	Per semester
Commuter Value Pass	\$201.00	\$201.00	Per quarter
New Freedom Pass	Free	Free	Free to eligible paratransit clients
<u>GO Pass</u>	<u>New Product</u>	<u>Free</u>	<u>Free to persons 65 years of age or older or persons with disabilities that present a Milwaukee County Transit System photo I.D. or valid Medicare card</u>
Transfer	Free	Free	When paying cash, transfer encoded on passenger's
Paratransit Fare	\$3.50	\$3.50	Per one way trip

This amendment would increase the tax levy by \$1,582,000. (1A010) (Vote: 8-1)
(No: Schmitt)

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
23.	Amend Org. Unit No. 5600 – DOT- Transit as follows: Funding of \$250,000 for a feasibility study to convert MCTS buses and facilities to Compressed Natural Gas (CNG) <u>and other alternative, renewable fuel options</u> is provided. CNG can potentially provide reduced fuel costs and fewer emissions. This amendment would have no tax levy impact. (1A030) (Vote: 9-0)	5600	\$0	\$0	\$0
DEPARTMENT OF TRANSPORTATION – VARIOUS DIVISIONS		5040 5100 5300 5600 5800			
24.	Amend Org. Unit No. 5800 – Department of Transportation – Director's Office as follows: In 2015, the Director's Office will continue efforts to create a coordinated Safety and Emergency Management Program across all DOT divisions. The goal of this program is to provide a uniform approach to safety and emergency management across the divisions within the department. A new Transportation Analyst is created to provide research on transportation related policy items. The DOT- Director's Office continues the best practice of charging the DOT Divisions for the net cost of operating the Director's Office after applying non-county revenue received for administration of the towing program. This amendment would decrease the tax levy by \$58,902. (1A011) (Vote: 9-0)	5040 5100 5300 5600 5800	(\$13,599) (\$18,132) (\$13,599) (\$45,330) \$0 (\$90,660)	(\$13,599) (\$16,119) (\$2,040) \$0 \$0 (\$31,758)	\$0 (\$2,013) (\$11,559) (\$45,330) \$0 (\$58,902)
DEPARTMENT OF HEALTH AND HUMAN SERVICES & MEDICAL EXAMINER'S OFFICE		8000 4900			
25.	Amend Org. Unit Nos. 8000 and 4900 – Department of Health and Human Services – Disabilities Services Division and the Medical Examiner, as follows: <u>Org. Unit 8000 - DHHS</u> <u>The Disabilities Services Division will continue to operate the General Burial Assistance Program with an appropriation of \$310,000.</u> There is a \$310,000 reduction related to the elimination of the General Burial Assistance Program. This	8000 4900	\$310,000 (\$15,000) \$295,000	\$0 \$0 \$0	\$310,000 (\$15,000) \$295,000

~~program was formerly part of Milwaukee County's Economic Support Division and was closely associated with the State-funded Medicaid Burials program. The program was transferred to the Disabilities Services Division (DSD) in January 2012 when the State assumed responsibility for the Economic Support Division. Since that time, DSD has worked to reduce the costs of this program through rate adjustments and thorough eligibility determination efforts which ensure that all those who may have eligibility for Medicaid Burials are referred to the State.~~

~~It should be noted that the burial program has provided primarily supplemental funding for families who often have access to other sources of funding, such as Medicaid. The program does not cover the entire cost of burial services. It is anticipated that families will continue to utilize other sources of funding to provide burial services.~~

~~The Medical Examiner's Office has a statutory obligation under Chapter 979.09 of Wisconsin Statutes to cover expenses of burial or cremation of unclaimed bodies. The budget transfers \$15,000 from DSD's budget to the Medical Examiner's budget to cover the costs of unclaimed bodies.~~

Org. Unit 4900 – Medical Examiner

~~The 2015 budget provides 25.5 FTEs to continue performing services. Operating costs are reduced by \$71,316 from 2014 mainly due to the centralization of information technology; however funding for cremation services for unclaimed bodies is increased by \$15,000 due to the elimination of burial support subsidies in the Department of Health & Human Services.~~

~~This amendment would have a \$295,000 tax levy impact. (1A003) (Vote: 9-0)~~

DEPARTMENT OF HEALTH AND HUMAN SERVICES		8000			
26.	Amend Org. Unit No. 8000 – Department of Health and Human Services - Housing Division, as follows:	8000	\$300,000	\$0	\$300,000

Org. Unit

~~A one-time appropriation of \$100,000 is split evenly between the Guest House of Milwaukee to provide case management services for homeless individuals and Impact 211 for the implementation of a Coordinated Entry system to better manage shelter placement. The increased funding will help the shelters transition towards sustainability in a time of reduced federal funding. In addition, an~~

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
	<u>appropriation of \$300,000 is provided for Shelter Task Force emergency shelter services for the homeless.</u>				
	This amendment would have a \$300,000 tax levy impact. (1A004) (Vote: 8-1) (No: Schmitt)				
27.	Amend Org. Unit No. 8000 – Department of Health and Human Services (DHHS) as follows:	8000	\$0	\$0	\$0
	<u>It is the policy of the County to use e-payments when possible to reduce or eliminate the use of paper checks. The Housing Division shall work cooperatively with the Office of the Comptroller and Treasurer to use electronic payments for payments within the division. The Department shall provide an informational report to the County Board by the May 2015 meeting cycle on the progress of eliminating paper checks for recipients of County housing funds.</u>				
	This amendment would have no tax levy impact. (1A048) (Vote: 7-2) (Noes: Romo West, Bowen)				
	DEPARTMENT OF PARKS, RECREATION, AND CULTURE	9000			
28.	Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:	9000	\$9,000	\$9,000	\$0
	<u>An appropriation of \$9,000 from the Parks Security Trust account is budgeted for the installation of surveillance cameras in prioritized parks with a high incidents of safety issues. The Office of the Sheriff shall analyze parks with increased need and install cameras to increase safety and needed monitoring of parks with high usage and expedite response time for incidents within the County parks.</u>				
	This amendment would have no tax levy impact. (1A020) (Vote: 9-0)				
29.	Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:	9000	\$0	\$0	\$0
	<u>In 2015, the department shall pursue the allowance of naming rights by private entities for the golf clubs at Brown Deer and Dretzka Parks, and the boathouse at McKinley Marina. Proposals from private entities to purchase naming rights shall be subject to County Board approval. Prior to purchase of naming rights, the aforementioned facilities must be subject to bond review for any bond restrictions that may be related to previous or current improvements. Any funds received for</u>				

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
	<u>purchased naming rights shall be solely used for parks' capital maintenance at these locations.</u>				
	This amendment would have no tax levy impact. (1A027) (Vote: 9-0)				
30.	Amend Org. Unit No. 9000 – Parks, Recreation, and Culture as follows:	9000	\$0	\$0	\$0
	Add the following language to Strategic Program Area 2: Park Operations and Regions				
	<u>In order to allow residents to assist in the maintenance of their community wading pools, the Parks Department shall conduct a feasibility study regarding the collection of donations at wading pools. Some items that may be considered include:</u>				
	<ul style="list-style-type: none"> <u>Cost to make donation boxes available</u> <u>Retrieval of the donations</u> <u>Theft prevention</u> <u>Near Field Communication (NFC) payments such as Apple Pay</u> <u>Coordinating efforts with Friends groups</u> 				
	<u>The Parks Department shall report its findings to the Committee on Parks, Energy, and Environment in the March cycle.</u>				
	This amendment would have no tax levy impact. (1A028) (Vote: 8-1) (No: Schmitt)				
31.	Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:	9000	\$0	\$0	\$0
	Strategic Program Area 2: Park Operations & Regions				
	Strategic Implementation:				
	This program area includes the day-to-day operation and maintenance of green space, athletic fields and courts, picnic sites, rental facilities, wading pools, parking lots, and roadways. In addition, staff provides mowing and snow plowing services at Lakeshore State Park and mowing services at 12 Milwaukee Water Works facilities.				
	Staffing reflects a reduction due to the reallocation of staff within the Parks department. The tax levy decrease is primary due to the cost associated with reallocating staff.				

Separate
Action
Required

2 Substitutes
1A021; Pg. 5
1A029; Pg. 8

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

In 2015 the following wading pools will be removed from services, which will result in long term operational savings and will reduce future major maintenance cost:

- ~~**Hales Corners** – 50 years old, needs new piping and new deck within 4 years at a projected cost of at least \$175,000.~~
- ~~**Wedgewood** – 49 years old, needs sand filter conversion, new protective coating and caulk, piping and inlet replacement, concrete within 4 years at a projected cost of at least \$225,000. There are two wading pools within 1.5 miles from Wedgewood.~~
- ~~**Vogel** – 47 years old, needs new protective coating and caulk and sand filtration conversion within 4 years at a projected cost of at least \$30,000; needs a new pipe liner before the 2015 season due to a cracked pipe. There are two wading pools and one splash pad located within 1.5 miles from Vogel.~~
- ~~**Cannon** – 47 years old, needs sand filtration conversion and protective coatings and caulk within 4 years at a project cost of at least \$50,000. There is one wading pool located 1.2 miles from Cannon. There is documented water loss in 2014 season so pressure testing of the piping system needs to be done to determine extent of damage and repair prior to 2015 season.~~

~~Demolition costs of approximately \$100,000 will be funded within the Department's operating capital outlay appropriations.~~

The Parks Department will study and evaluate the safety and costs associated with the operation of the Hales Corners, Wedgewood, Vogel, and Cannon wading pools. The department shall submit a report on the findings of this evaluation no later than the April 2015 cycle, at which point the County Board will determine whether or not these four wading pools will remain open and operating for the remainder of 2015.

This amendment would have no tax levy impact. (1A034) (Vote: 7-2) (Noes: Mayo, Jursik)

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
32.	Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:	9000	\$0	\$0	\$0
	<p>Strategic Program Area 14: Public Services</p> <p>This program area includes organized sports leagues, picnic and building rentals, and coordinates special events throughout the Parks System.</p> <p>Staffing reflects the reallocation of staff within the Parks departments. Expenditures increased due to an increase in personnel services. Revenue increases are due partially to athletic field/league permit and building permit fees increases. Disc Golf Courses will transition from volunteer management and maintenance to the Parks Department, which will result in an increase in expenditures for Park Operations. Those expenditures will be offset by new revenue with the creation of daily and yearly pass fees. <u>Any revenues generated from disc golf fees shall be used solely for improvements and maintenance of the disc golf courses.</u> Other new revenue will be generated by the creation of daily and yearly pass fees for cross country skiing to offset expenditures related to trail grooming and maintenance.</p> <p>This amendment would have no tax levy impact. (1A050) (Vote: 6-3) (Noes: Mayo, Jursik, Lipscomb)</p>				
33.	Amend Org. Unit No. 9000 – Parks, Recreation and Culture as follows:	9000	\$61,905	\$0	\$61,905
<p>Separate Action Required 2 Substitutes 1A018; Pg. 1 1A026; Pg. 3</p>	<p>Strategic Program Area 7: Horticulture & Nature Education</p> <p>Staffing increases mainly because contract with the University of Wisconsin Cooperative Extension to operate the Nature in the Parks services agreement is eliminated in 2015. The Parks will assume these responsibilities and provide programming and land management services through the creation of four positions. The Greenhouses will be fully operational with a plan to restore plant sales and maximize the space for other revenue opportunities which accounts for the revenue increase.</p> <p><u>The department will continue to contract with UW-Extension to operate the Nature in the Parks program at the Wehr Nature Center in 2015. The Natural Areas Coordinator position currently providing system-wide land management will be removed from the UW-Extension contract after the first three months of the year, and the position will be newly created within the Parks Department at a cost of \$61,905. By moving the position over to the County, the Parks Department will be able to continue system-wide natural areas management and environmental education. The Parks Department will work with stakeholders throughout 2015 to</u></p>				

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
<u>develop a sustainability plan for the Wehr Nature Center to ensure its long-term viability and success.</u>					
Strategic Program Area 9: Land Resources Management					
Staffing changes include unfunding four vacant positions, and reallocating staff with the Parks department, and creating two positions by insourcing the Nature in the Parks program, the cost of which is offset by the elimination of the service contract to the University of Wisconsin Cooperative Extension.					
This amendment would increase the tax levy by \$61,905. (1A051) (Vote: 7-2) (Noes: Jursik, Johnson)					
34.	Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:	9000	\$101,024	\$0	\$101,024
<u>To support the numerous painting needs and projects within the parks system, 1.0 FTE Painter position is created.</u>					
This amendment would increase the tax levy by \$101,024. (1A052) (Vote: 5-4) (Noes: Mayo, Schmitt, Jursik, Cullen)					
ZOOLOGICAL DEPARTMENT		9500			
35.	Amend Org. Unit No. 9500 – Zoo as follows:	9500	\$4,041,187	\$4,041,187	\$0
Strategic Program Area 1: Administration & Finance					
Staffing reflects a decrease of one position due to the contracting of services for of concessions, catering, novelties and warehouse operations. The tax levy increase is mainly due to increased central services cross charges and to better reflect realistic revenue projections. Rental revenue is now included in the commission payment from Service Systems Associates, which is recorded in the Operations program area. The Zoo will continue to have the flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation.					
The Zoo is also authorized to enter into the following Professional Service Contracts in 2015. They are included in the budget in lieu of separate review and approval during the budget year. These contracts are with an identified vendor.					

			<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
Contract Amount	Description	Provider				
\$176,700	Sea Lion Show	Oceans of Fun, Inc.				
\$103,107	Mold-a-Ramas	William A. Jones Co.				
\$315,000	Dinosaur Exhibit	Billings Productions				
\$0*	Retail, Catering & Concessions	Service Systems Associates				
\$92,000	Raptor Bird Show	World Bird Sanctuary				

~~*Contract amount is \$0 because the contract is contingency based, with a guaranteed minimum revenue amount plus percentage of excess revenues.~~

Strategic Program Area 2: Public Affairs & Services

There are no staffing changes in the 2015 budget. The tax levy increased to better reflect realistic revenue projections. ~~Event revenue is now included in the commission payment from Service Systems Associates, which is recorded in the Operations program area.~~

Strategic Program Area 3: Operations Division

~~The Zoo will enter into a contract with Service Systems Associates (SSA) to operate concessions, catering, novelties sales, catering and warehouse operations for a five year period, 2015-2019. This contract includes an investment, from SSA, of up to \$3,000,000 in capital improvements and \$150,000 in marketing promotions during the contract period. The projected commission in 2015 is \$1,700,000, of which \$1,450,000 is guaranteed and included in the 2015 budget. The projected commission of \$1,700,000 is comparable to the 2012 and 2013 net operation results for retails and concession sales. Zoo attendees will still have the option to bring in their own food.~~

~~Staffing reflects a net decrease of 50 FTE, mainly seasonal positions, due to the contracting of services for concessions, catering, novelties sales and warehouse operations. One new position is being added to manage the contract and Visitors Services section.~~

The 2015 Budget continues the practice of allowing the Milwaukee County Procurement Director the authorization to issue and deliver letters of intent to overseas vendors at a cost not to exceed \$400,000. The purchases are for the ordering of the Zoo's 2015 and 2016 resale purchases for novelties and souvenirs in October of 2014 and October 2015, respectively. A substantial portion of resale merchandise sold at the Milwaukee County Zoo is purchased from import vendors to provide the quantity and variety of items desired by the general public visiting the

Zoo. Due to the distance and travel time required for overseas shipments, the Zoo must order resale merchandise in the fall for spring delivery.

The Zoo is currently in the process of assessing the potential benefits of contracting with a private vendor for concessions, catering, and retail services. If a contract results from further evaluation and vetting, the Zoo shall submit the agreement to the County Board for approval.

Note: This amendment denies the proposed abolishment of the following positions: Concessions and Merchandise Coordinator, Assistant Concessions Coordinator, Merchandise Coordinator, Stores Clerk 3, and Fiscal Assistant 1. A realignment of expenditure and revenue accounts occurs within this amendment, but the net impact is \$0.

This amendment would have no tax levy impact. (1A017) (Vote: 9-0)

STATE EXEMPT COMPUTER AID

1994

36. Amend Org. Unit No. 1994 – Computer Exempt Aid Revenue as follows:

1994

\$0

\$52,464

(\$52,464)

- Increase anticipated computer exempt aid revenues by \$52,464 based on the recommended changes to the property tax levy

This amendment would decrease the tax levy by \$52,464. (1A037) (Vote: 9-0)

EMPLOYEE FRINGE BENEFITS, SALES TAX REVENUES, ESTABROOK DAM REMOVAL, APPROPRIATION FOR CONTINGENCIES, & VARIOUS DEPARTMENTS

1950
Various
1945
1945
WP480
3400
1996
9960

37. Amend Org. Unit No. 1950 – Employee Fringe Benefits as follows:

1950

\$1,985,732

\$1,985,732

\$0

The 2015 Budget authorizes the Department of Human Resources to design and implement health and dental benefit plans, including the following items, within total appropriations of \$99,980,849: County healthcare plan, as compared to the plans proposed by the City of Milwaukee and State of Wisconsin for its employees:

Various

\$3,755,872

\$638,498

\$3,117,374

1945

\$1,281,210

\$0

\$1,281,210

WP480

(\$1,674,000)

\$0

(\$1,674,000)

3400

\$0

\$100,000

(\$100,000)

Separate
Action
Required
1 Substitute
1C003; Pg. 22

Comparison of 2015 Healthcare Plans			
	Milwaukee County	State of Wisconsin	City of Milwaukee
Deductibles			
Employee Only Deductible	\$1,000	\$0	\$750
Emp. + Child(ren)	\$1,250	\$0	\$1,500
Emp. + Spouse	\$2,000	\$0	\$1,500
Family Deductible	\$2,250	\$0	\$1,500
Copayments/Coinsurance			
Office Copay	\$30	\$0*	\$0*
Outpatient coinsurance	20%	10%	10%
Inpatient consinsurance	20%	10%	10%
Emergency Room	\$200	\$75	\$200
Single Out-of-Pocket Max	\$3,000	\$500	\$1,500
Family Out-of-Pocket Max	\$6,000	\$1,000	\$3,000
Prescription (Rx) Drugs			
Generic RX Copay	\$10	\$5	20% with
Preferred Brand Rx	\$30	\$15	\$4 min and
Non-Preferred Brand Rx	\$50	\$35	\$75 max.
Mail Generic (90-day supply)	\$25	\$5	20% with
Mail Preferred	\$75	\$15	\$8 min and
Mail Non-Preferred	\$125	\$35	\$150 max.
Single Out-of-Pocket Rx Max	\$2,000	\$410	\$3,600
Family Out-of-Pocket Max	\$4,000	\$820	\$3,600
Monthly Premiums			
Single Premium	\$130	\$92	\$75
EE + Child(ren) Premium	\$160	\$230	\$112
EE + Spouse Premium	\$230	\$230	\$149
EE + Family Premium	\$250	\$230	\$224
Wellness Participation Credit	\$50 per month \$40/Mo. Single	\$0	\$0
Flexible Spending Account			
(FSA) Contributions	\$2,000 (Emp. Must match)	\$150/single \$300/family	\$250/single \$500/family
Notes:			
1) *State and City Plans apply ten percent coinsurance up to out-of-pocket limit.			
2) City Charges participants between \$10 to \$60 per month if they fail to participate in Wellness Program. 90% of employees fully comply. Employees must be in Wellness Program and earn points to qualify for FSA contrib.			
3) State provides \$150 (\$300 w/spouse) Wellness Rewards FSA Contribution			
4) Wellness credit is limited by ACA rules to 30% of employee premium.			

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
1996	\$0	\$750,000	(\$750,000)
9960	(\$789,231) \$4,559,583	\$1,327,873 \$4,802,103	(\$2,117,104) (\$242,520)

Org. Unit Expenditures Revenue or Bonds* Tax Levy

The Flexible Spending Account (FSA) Employer contribution for 2015 is a maximum of \$2,000. Employees eligible for an FSA must provide a dollar-for-dollar match to receive the maximum contribution. The average employer contribution in 2014 was approximately \$675.

The monthly employee premiums for dental insurance increase \$5 to \$10 as shown below.

Monthly Employee Dental Premium Contributions				
	Delta Dental (traditional plan)		Dental Associates (DMO)	
	2014	2015	2014	2015
Single	\$10	\$15	\$10	\$15
EE + Child(ren)	\$25	\$35	\$25	\$35
EE + Spouse	\$25	\$35	\$25	\$35
Family	\$25	\$35	\$25	\$35

Expenditures in Org. 1950 – Employee Fringe Benefits include:

- Health and dental insurance benefits.
- Third-party administrative costs for health insurance, prescription drugs, dental insurance, and wellness.
- Stop loss insurance.
- Fees required by the Affordable Care Act.

The total budget assumes the following factors:

- Net prescription drug costs are anticipated to decline by 22 percent, from \$29.7 million to \$23.2 million. The decline is mainly due to favorable results from issuing a request for proposals, in collaboration with the City of Milwaukee, Milwaukee Public Schools, and Milwaukee County Transit Services, inc. for a new prescription drug program administrator that includes improved reimbursements, and due to full-year implementation of the EGWP program.
- Savings of \$2.6 million are projected by providing retirees age 65 and over with a voluntary Medicare Advantage plan option for Medical Coverage. ~~The plans to be~~

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

~~designed will also achieve employee and retiree premium revenues of \$10,999,062, an increase of \$3.3 million over the 2014 Adopted Budget.~~

~~This premium revenue amount charged to employees is below 20% of the active health benefit cost. This amount remains below benchmark comparisons for US Large Employers. For example, the 2014 Kaiser Family Foundation Health Benefits Report establishes the national average contribution for large employers at 19% for single coverage and 26% percent for family coverage. Similarly, other major health care surveys find single premiums for large employers at 22% single, 31% family. Regionally, the data is similar at 22% single and 29% family. Finally, across sectors, the government sector is indicated at 14% and 28% for single and family coverage, respectively.~~

In addition to the health plan design above, appropriations of \$7,790,000 are provided for:

- Medicare Part B premium reimbursements for retirees (\$7,200,000)
- Actuarial and consulting costs (\$400,000)
- Opt-out payments to employees who decline health insurance benefits (\$150,000)
- Employee flu shots (\$40,000)

Add the following narrative language to Org. 1950 – Employee Fringe Benefits:

The Employee Fringe Benefit includes \$781,210 related to employee fringe benefits for workers at the DHHS-Behavioral Health Division (DHHS-BHD). These funds shall be placed in an allocated contingency account within Org. 1945-Appropriation for Contingencies. The Mental Health Board, with the agreement of the County Executive, may request the transfer of these funds to supplement the DHHS-BHD tax levy to apply the same employee fringe benefits offered to general county workers.

Amend Org. Unit 1945-Appropriation for Contingencies as follows:

- Increase the Appropriation for Contingencies by \$500,000.

Amend Org. Unit No. 1800-1996 County Sales Tax Revenues as follows:

- Increase sales tax revenues by \$750,000 based on updated projections for 2014 receipts.

Amend Capital Improvement Project WP480, Estabrook Dam Removal to delete the project.

~~WP48001—Estabrook Dam Removal~~

~~An appropriation of \$1,674,000 is budgeted for the removal of the Estabrook Dam.~~

~~Financing of \$1,674,000 is provided from sales tax revenue.~~

~~Estabrook Dam was constructed during the late 1930's by the Civilian Conservation Corps (CCC) and Civil Works Administration (CWA). The dam was constructed with gates and a fixed crest spillway. The gated section of the dam extends from County owned parkland on the left (north) bank of the river to a central island under the jurisdiction of the (Bureau of Land Management) BLM. A fixed crest spillway then extends from the island to private lands on the right (south) bank of the river.~~

~~The WDNR Administrative Order dated July 28, 2009, requires the County to either repair or abandon the dam within established timelines and also requires the County to maintain the dam under a drawdown condition until the repairs are completed.~~

~~Milwaukee County retained a consultant (AECOM) to investigate the dam condition in 2010, to assess sediment quality and quantity upstream of the dam, and to design improvements to the dam to meet the WDNR's Administrative Order.~~

~~Milwaukee County is proceeding with the Environmental Assessment to address Estabrook Dam and alternatives with the objective to provide the public with detailed information about the array of alternatives to be considered in the decision-making process. The need for the Environmental Assessment is to obtain WDNR approval for a dam operational plan or for dam removal. Secondly, the BLM indicates it has jurisdiction of the island which the dam is connected, so the County would need a BLM easement to either repair or remove the dam.~~

~~A series of Technical Advisory Team meetings have taken place with representatives from Milwaukee County, Southeastern Wisconsin Regional Planning Commission (SEWRPC), Bureau of Land Management (BLM), WDNR, US Fish and Wildlife Service, US Army Corps of Engineers, Himalayan Consultants, and AECOM from 2012 to the present. The representatives provided input on Estabrook Dam and alternatives to the dam. The alternatives included a no-action alternative; rehabilitate the dam; rehabilitate the dam and provide fish passage; removal of the dam, a new dam, and remove the dam while installing a "rock ramp" to develop a pool upstream similar to a dam but would also allow fish passage.~~

~~The Environmental Assessment has included two public information meetings and conducted surveys to obtain public input. A draft Environmental Assessment report is on record. The most cost-effective alternative is Alternative 2 Remove the Dam at \$1,674,000. Grants are available to partially fund the project. There are no operation and maintenance costs associated with Alternative 2.~~

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	--------------------------	-----------------

Org. Unit Expenditures Revenue or Bonds* Tax Levy

Milwaukee County Parks has recommended Alternative 2 Dam Removal for the following reasons:

- ~~Most cost-effective alternative.~~
- ~~No operation and maintenance costs.~~
- ~~Most environmentally protective of the three feasible alternatives.~~
- ~~Provide recreation for canoeing and kayaking.~~
- ~~Allows for a free flowing river.~~
- ~~Provides fish passage.~~
- ~~The scope of the project includes the following actions.~~
- ~~General (erosion control, site restoration, etc.)~~
- ~~Gated spillway removal~~
- ~~Ice Breakers removal~~
- ~~Overflow spillway removal~~
- ~~Slope protection~~
- ~~Debris removal~~
- ~~Engineering and contingencies~~

Amend Org. Unit No. 3400-Register of Deeds as follows:

- Increase Real Estate Transfer Fee revenue \$100,000 based on recommendation of the Register of Deeds

Amend Org. Unit No. 9960 - General Debt Service Fund as follows:

- Increase contribution from the Reserve for County Bonds by \$1,327,873.

Reserve for County Bonds (4703)

A contribution of ~~\$5,000,000~~ \$6,327,873 from the Reserve for County Bonds is included for 2015. The \$6,327,873 includes net surplus bonds of \$1,327,873 (\$784,800 in premium and \$543,073 in unallocated proceeds) from the 2014A General Obligation Corporate Purpose Bond Issuance.

- Decrease 2015 debt service payment by \$789,231.

C	TBD	XX/XX/14	TBD	40,495,000	3,270,000	1,247,704
	<u>2.60%</u>	<u>11/6/2014</u>	<u>12/1/2029</u>	<u>39,240,000</u>	<u>2,620,000</u>	<u>1,108,473</u>

*The 2014 Corporate Purpose sale occurred on October 23, 2014 ~~issuance has not yet been issued.~~ The 2015 Requirements in the table above for the 2014 issuance include a total of \$3,728,473 in related debt service costs are estimates.

Note: The reduction of the 2015 debt service payment by \$789,231 results in a reduction of \$789,231 to the County's total additional allowable levy. The total estimated additional allowable levy amount for 2015, including the debt service change, decreases from \$10,480,339 to \$9,691,108.

This amendment would decrease the tax levy by \$242,520. (1C001) (Vote: 5-4)
(Noes: Mayo, Schmitt, Jursik, Cullen)

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
CIVIL AIR PATROL	1913			
38. Amend Org. Unit No. 1913 – Civil Air Patrol as follows:	1913	\$1,000	\$0	\$1,000

The Civil Air Patrol utilizes the County-owned hangar at Lawrence J. Timmerman Airport (LJT) and the second floor of the LJT Control tower. The County provides appropriations for the utility costs (heat, light, insurance and telephone) of these facilities. The 2015 Budget remains at the 2014 level of \$10,000 ~~increases the 2014 level by \$1,000 for a total of \$11,000~~ to support the Civil Air Patrol. These appropriations may be used for paint, repairs, materials and supplies to help keep the facilities in a well- maintained and safe condition. The Civil Air Patrol will continue to provide the following activities:

This amendment will increase the tax levy by \$1,000. (1C002) (Vote: 9-0)

II. AMENDMENTS TO CAPITAL BUDGET

WO517 WAR MEMORIAL RENOVATIONS	WO517			
1. Amend Capital Improvement Project WO517 – War Memorial Renovations as follows:	WO517	\$0	\$0	\$0

WO517 – War Memorial Renovations

WO51709 - War Memorial HVAC Improvements (\$2,640,000)

Additional funding is needed to complete unexpected upgrades of the Kahler building HVAC system. Existing ductwork cannot be used and must be replaced because of the deterioration of the existing lining, malfunctioning dampers, etc. The removal and

replacement of block walls to access insulation and ductwork have added additional costs. Upgrading the pumps and piping of the lake water chiller system to add the Kahler building to the system serving the Saarinen building has also added additional costs not expected.

~~With the exception of Project WO51706, County funding of these projects may be adjusted contingent upon final arbiter decision.~~

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

This amendment would have no tax levy impact. (1B001) (Vote: 9-0)

CULTURAL CONTRIBUTIONS

WO22602 - CHARLES ALLIS HVAC IMPROVEMENTS
 WO50601 - CHARLES ALLIS ROOF AND DRAIN REPLACEMENT
 WO50701 – CHARLES ALLIS EXTERIOR FACADE REPAIR
 WO03801 – MARCUS CENTER HVAC UPGRADE
 WO11601 – VOGEL HALL RENOVATION
 WO88802 – UIHLEIN ELEVATOR #1
 WPXXX* – PARKS INFRASTRUCTURE IMPROVEMENTS

1900
 WO22602
 WO50601
 WO50701
 WO03801
 WO11601
 WO88802
 WPXXX*

2. Amend Org. Unit No. 1900 – Cultural Contributions as follows:

Strategic Program Area 1: Fund for the Arts (CAMPAC)

Strategic Implementation:

The contribution to the County Fund for Performing Arts remains at the 2014 funding level of \$321,035 for 2015. ~~has been reduced by 5 percent from their 2014 contribution amount due to ongoing County fiscal constraints, and to encourage the organization to seek more self-sufficient models of operation.~~

Strategic Program Area 2: Historical Society

Strategic Implementation:

1900	\$209,115	\$0	\$209,115
WO22602	\$0	(\$56,500)	\$56,500
WO50601	\$0	(\$133,500)	\$133,500
WO50701	\$0	(\$185,500)	\$185,500
WO03801	\$0	\$250,000*	\$0
		(\$250,000)	
WO11601	\$0	\$282,974*	\$0
		(\$282,974)	

Separate
 Action
 Required
 1 Substitute
 1B010; Pg. 11

The annual contribution to the County Historical Society remains at \$206,167. In addition, a one-time allocation of \$100,000 is provided that includes \$25,000 to support the continual inventory tracking of the County's historical and artistic artifacts and \$75,000 for costs associated with the storage of archival documents. ~~has been reduced by 5 percent from their 2014 contribution amount due to ongoing County fiscal constraints, and to encourage the organization to seek more self-sufficient models of operation.~~

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
WO88802	\$0	\$312,554*	\$0
		(\$312,554)	
WPXXX*	<u>\$9,154,472</u>	<u>\$9,154,472*</u>	<u>\$0</u>
	\$9,363,587	\$8,778,972	\$584,615

**Strategic Program Area 4: Marcus Center
Strategic Implementation:**

The contribution to the Marcus Center remains at the 2014 level of \$1,088,000 for 2015.

**Strategic Program Area 6: Villa Terrace/Charles Allis Museums
Strategic Implementation:**

Villa Terrace Decorative Arts Museum, 2220 North Terrace Avenue and Charles Allis Art Museum, 1801 North Prospect Avenue function as a combined operation. Public programming includes monthly changing art exhibits, regularly scheduled concerts, films, workshops, an annual youth concert series and special events. The facilities are available for rent by civic, cultural, veteran, educational, business and private groups. Both museums are on the National Registry of Historic Places.

The annual contribution to the Villa Terrace/Charles Allis Museum increases by \$18,000 to \$225,108 in 2015 to assist in offsetting costs associated with the installation of a ramp, railing, and emergency elevator repair to remain ADA compliant. ~~has been reduced by 5 percent from their 2014 contribution amount due to ongoing County fiscal constraints, and to encourage the organization to seek more self-sufficient models of operation.~~

Amend the 2015 Recommended Capital Improvements Budget on page 5 as follows:

~~2015 Cultural Contributions to Capital Projects~~

~~Beginning in 2015, County-supported institutions are budgeted to provide a 50% match for any capital project. Pursuant to the County's annual review and capital prioritization process, if a County-supported institution's capital project rises to the top of the prioritization process, the institution will be expected to provide a 50% match to County funding. The project will only proceed once matching contributions are secured and committed.~~

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

~~Some County-supported institutions have in place signed agreements that ensure a certain level of County support. All agreements will continue to be honored, and the 50% match will apply only to funding beyond the specified levels.~~

Amend Capital Improvement Project WO22602 – Charles Allis HVAC Replacement as follows:

WO22602 – Charles Allis HVAC Replacement

An appropriation of \$113,000 is budgeted for completion of the renovation of the Charles Allis Museum HVAC system. Financing is provided from \$56,500 in sales tax revenue and \$56,500 in tax levy private contributions (as matching funds).

Initial renovation of the heating, ventilation and air conditioning (HVAC) system was an emergency project to replace the existing boilers with two new hot water boilers and a make-up air unit (MUA) having (12) zones with hot water coils and thermostats. The 2015 appropriation will provided two, 5-ton condensing units for the MUA; pumps for hot water reheat coils, replace existing radiators with new radiators, and demolish existing piping in the boiler room and basement.

This work on the Charles Allis Museum HVAC system was due to the failure of one of the two original boilers during the winter of 2013. The remaining boiler had limited capacity which resulted in the interior temperatures to fall to the 50 degree range until the new boilers were installed.

~~The project shall not proceed until all private contributions funding is secured and committed.~~

Amend Capital Improvement Project WO50601 – Charles Allis Roof and Drain Replacement as follows:

WO50601 – Charles Allis Roof and Drain Replacement

An appropriation of \$267,000 is budgeted to replace roofing, gutters and downspouts at the Charles Allis Museum. Financing is provided from \$133,500 in sales tax revenue and \$133,500 in tax levy private contributions (as matching funds).

This project consists of the replacement of clay roof tiles, associated flashing, partial replacement of gutters & downspouts, and installation of a new roof access hatch.

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

A facilities assessment identified two (2) deficiencies in the building structure, deteriorated gutters and downspouts and deteriorated roofing. Since the assessment, deterioration has worsened resulting in water infiltration through the roof and walls into exhibit spaces. If not addressed, this will continue and result in significant structural damage to the museum.

~~The project shall not proceed until all private contributions funding is secured and committed.~~

Amend Capital Improvement Project WO50701 – Charles Allis Exterior Façade Repair as follows:

WO50701 - Charles Allis Exterior Façade Repair

An appropriation of \$371,000 is budgeted to repair and replace broken stonework, deteriorated brickwork and deteriorated window sills at the Charles Allis Museum.

Financing

is provided from \$185,500 in sales tax revenue and \$185,500 in tax levy ~~private contributions (as matching funds).~~

The scope of work for this project consists of exterior facade repairs including masonry mortar removal and re-pointing of exterior masonry walls. Notable areas of mortar repair included the northeast elevation, the chimneys, and the west gable to the Carriage House. The scope of work also includes the repair of surface cracking and spalling at the second floor balcony on the west elevation, replacement of deficient non-code compliant exterior stair handrails and guardrails, exterior stair pavement repairs, the addition of an ADA compliant wheelchair ramp on the west elevation, and the repair and painting of exterior metal gates.

A facilities assessment identified three (3) deficiencies in the building structure: damaged exterior balconies, deteriorated exterior walls and worn exterior stairs. Since the date of assessment, the deterioration has worsened resulting in water infiltration through the walls into exhibit spaces. If not addressed, this will continue and result in significant structural damage to the museum.

~~The project shall not proceed until all private contributions funding is secured and committed.~~

Amend Capital Improvement Project WO03801 – Marcus Center HVAC Upgrade as follows:

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

WO03801 – Marcus Center HVAC Upgrade

An appropriation of \$500,000 is budgeted for planning and design to upgrade the HVAC system at the Marcus Center. Financing is provided from ~~\$250,000~~ \$500,000 in general obligation bonds and ~~\$250,000 in private contributions (as matching funds).~~

This is Phase 5 and the final phase of the upgrading of the HVAC system at the Marcus Center. This project will be phased as follows:

Phase 5A-Design and construction bid documents: \$500,000 (~~\$250,000 County; \$250,000 Marcus Center~~)

Phase 5B-Construction: \$3,488,884 (~~\$1,744,442 County; \$1,744,442 Marcus Center~~)

~~The project shall not proceed until all private contributions funding is secured and committed.~~

Amend Capital Improvement Project WO11601 – Vogel Hall Renovation as follows:

WO11601 - Vogel Hall Renovation

An appropriation of \$2,565,949 is budgeted to renovate and provide an addition to the Marcus Center for the Performing Arts Vogel Hall. Financing is provided from ~~\$1,282,974~~ \$1,565,949 in general obligation bonds and ~~\$1,282,974~~ 1,000,000 in private contributions (as matching funds).

This project consists of approximately 4,500 SF of renovations and an addition of approximately 1,000 SF to Vogel Hall. The renovation and addition include accessibility provisions, an expanded lobby, relocated main entry, the addition of ADA restrooms, the addition of a new accessible box office, ticket windows and doors and a new wheelchair lift.

~~The project shall not proceed until all private contributions funding is secured and committed.~~

Amend Capital Improvement Project WO88802 – Uihlein Elevator #1 as follows:

WO88802 - Uihlein Elevator #1

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
------------------	---------------------	------------------------------	-----------------

An appropriation of \$625,108 is budgeted to complete Phase 5 of the six phase Marcus Center Elevator Modernization Project. Financing is provided from ~~\$342,554~~ \$625,108 in general obligation bonds and ~~\$342,554~~ in private contributions (as matching funds).

Phase 5 of the elevator modernization project will modernize Marcus Center Elevator #1. This elevator is over 45 years old and constructed when the center was built. The elevator is past its useful life and susceptible to breakdown. Some improvements necessary to bring the entire system up to present codes are: elevator plunger/cylinder replacement, ADA accommodations devices and fire alarm recall. Codes also require that the configuration of the elevator room needs to be changed to allow working clearances, electrical feeder needs, fire alarm, sprinkler, shunt trip circuit breakers, expanded ventilation and cooling

~~The project shall not proceed until all private contributions funding is secured and committed.~~

Amend the 2015 Recommended Capital Improvements Budget to create Capital Improvement Project WP New Capital Project* – Parks Infrastructure Improvements as follows:

An appropriation of \$9,154,472 is budgeted for infrastructure improvements to the County parks system. Financing is provided by general obligation bonds.

The Milwaukee County parks system has 156 parks and nearly 15,000 acres throughout the County for residents and visitors to enjoy. Based on observations and studies, it is clear that the parks system is struggling to maintain its infrastructure. A 2009 audit by the County Audit Services Division estimated that deferred maintenance needs likely exceeded \$200 million.

Historically low interest rates provide an ideal opportunity to make a relatively small investment to address some of the parks' infrastructure needs that cannot be met each year due to competing capital improvement needs across the county in other areas. Many of these needs are highlighted in the Five-Year Capital Improvement Plan that is recommended by the Capital Improvements Committee (CIC). The calculation of the 2016 bonding cap shall not include the bond financing included in this project.

The Parks Director is directed to review the current CIC project list and make additional capital improvement recommendations to the CIC that could be implemented with the funds provided in this budget. The Parks Director shall work

with the Office of the Comptroller to determine which projects are eligible for bond financing. The Parks Director shall focus on projects that positively impact the public's perception of park facilities, such as public restrooms and other high visibility projects. The recommendations of the Parks Director shall be submitted to the CIC so that a formal recommendation can be made to the County Board by March 2015 as to how these funds can best be utilized to improve park infrastructure. The designation of all projects for these funds are subject to County Board approval.

Priority shall be placed on residential preference hiring for contractors assigned to projects funded within this program. To support economic growth opportunities in the local community, hiring for these projects shall be consistent with County Board adopted policy, File No. 14-738, regarding the residency of employees for Milwaukee County public works contractors.

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

This amendment would increase the tax levy by \$584,615 and general obligation bonding by \$10,000,000. (1B002) (Vote: 8-1) (No: Schmitt)

*Project No. to be determined.

WO08601 MILWAUKEE RIVER PARKWAY RECONSTRUCTION

WO08601

3. Amend Capital Improvement Project WO8601 – Milwaukee River Parkway Reconstruction (West Bender Road to West Good Hope Road) as follows:

WO08601	\$3,024,000	\$2,224,000*	\$0
		<u>\$800,000</u>	
	<u>\$3,024,000</u>	\$3,024,000	<u>\$0</u>

An appropriation of \$3,024,000 is budgeted for the reconstruction of Milwaukee River Parkway from West Bender Road north to West Good Hope Road. Financing will be provided from \$2,224,000 in general obligation bonds, \$600,000 in local revenue from the City of Glendale, \$100,000 from the Milwaukee Metropolitan Sewerage District (MMSD), \$55,000 in revenue from Focus on Energy, and \$45,000 in revenue from the Wisconsin Department of Natural Resources (WDNR).

The 2014 Capital Improvements Budget included an appropriation of \$264,200 for the planning and design phase of the project. The planning and design phase is to include a topographic survey, soil investigation, utility coordination, and adjustments, televising of storm sewers, and obtaining the construction and permitting documents and preparation of construction documents.

The 2015 appropriation will be used to complete the construction phase of the project. The construction phase shall include, but is not limited to, the replacement of the current pavement with 4 inch thick pavement and an 8 inch stone base. The project will also include improvements to the adjacent bike trail, parking lot, curbs, sidewalks, lighting, and drainage structures. The project will also include the installation of four rain gardens and the restoration of turf in the project area.

The Parks department shall work with the City of Glendale, the MMSD, the Focus on Energy Program, and the WDNR to secure the funds for this project.

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

This amendment would increase general obligation bonding by \$2,224,000. (1B006)
(Vote: 6-3) (Noes: Schmitt, Jursik, Cullen)

WO63101 ELECTION MACHINES

WO63101

4. Amend Capital Improvement Project WO63101 – Election Machines as follows:

WO63101

\$0

\$0

\$0

An appropriation of \$1,845,000 is budgeted for election machines. Financing is provided from \$1,794,000 in general obligation bonds and \$51,000 in sales tax revenue.

~~This project shall be implemented by the County Clerk. The County Clerk shall recommend a vendor and shall approve all contracts related to this project subject to necessary County Board approval. The project provides for the purchase of standard voting machines through an anticipated intergovernmental agreement with the various municipalities within Milwaukee County. The agreement will stipulate that the City of Milwaukee will provide programming services to the municipalities. The machines will be owned by the municipalities. The use of standardized machines is anticipated to reduce County operating costs and facilitate same-night reporting for election results. Thirty-percent of the actual cost of purchase is to be reimbursed by municipalities in future years. Sales tax revenue of \$51,000 will be used to finance 51-AutoMark machines for accessible voting.~~

~~Estimated net savings of \$3 million over the next 12 years is anticipated.~~

This amendment would have no tax levy impact. (1B012) (Vote: 9-0)

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
WPXXX* SHERMAN PARK TENNIS COURT IMPROVEMENT		WPXXX*			
5. Amend the 2015 Recommended Capital Improvements Budget to create WP New Capital Project* – Sherman Park Tennis Court Improvements as follows:		WPXXX*	\$100,000	\$0	\$100,000
<u>An appropriation of \$100,000 is budgeted for improvements to the tennis courts in Sherman Park. Financing is provided by tax levy.</u>					
<u>Improvements to the area shall include color coating and striping the courts, installing new nets and posts, and filling cracks.</u>					
<u>Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.</u>					
<u>Staffing Plan</u>					
<u>DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.</u>					
This amendment would increase the tax levy by \$100,000. (1B005) (Vote: 9-0)					
*Project No. to be determined.					
WP25501 SHERMAN PARK BOYS & GIRLS CLUB HVAC REPLACEMENT		WP25501			
6. Amend Capital Improvement Project WP25501 – Sherman Park Boys and Girls Club HVAC as follows:		WP25501	\$250,000	\$250,000*	\$0
<u>An appropriation of \$250,000 is budgeted for the design phase of a new HVAC system at the Sherman Park Boys and Girls Club. Funding will be provided by \$250,000 in general obligation bonds.</u>					
<u>The design phase of the project shall be completed in 2015. The Boys and Girls Club will work with the Parks Department to help secure private contributions to assist with the full project completion in 2016.</u>					
This amendment would increase general obligation bonding by \$250,000. (1B007) (Vote: 8-1) (No: Schmitt)					

		<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
WP304 – HALES CORNERS POOL REHABILITATION & WP288 – HALES CORNERS PARK BATHHOUSE ROOF		WP304 WP288			
7.	Amend Capital Improvement Project WP304 – Hales Corners Pool Rehabilitation as follows: <u>An appropriation of \$275,000 is budgeted for the installation of a new polyvinyl chloride membrane and new piping at the Hales Corners Pool. Additional work elements will consist of replacing supply channel and deck depth marker tiles. Funding is provided by general obligation bonding.</u>	WP304	\$275,000	\$275,000*	\$0
		WP288	\$250,000 \$525,000	\$250,000* \$525,000*	\$0 \$0
Amend Capital Improvement Project WP288– Hales Corners Park Bathhouse Roof as follows: <u>An appropriation of \$250,000 is budgeted to replace the roofing system at the Hales Corner Swimming Pool Bathhouse. Additional work elements consist of realigning and reinstalling the gutter system, replacing soffits and soffit lighting. Funding is provided by general obligation bonds.</u>					
This amendment would increase general obligation bonding by \$525,000. (1B009) (Vote: 6-3) (Noes: Schmitt, Lipscomb, Bowen)					
WH09101 HIGHWAY SHORT-TERM REHABILITATION PROJECTS		WH09101			
8.	Amend Capital Improvement Project WH09101 – Highway Short-Term Capital Projects as follows:	WH09101	(\$100,000)	(\$100,000)*	\$0
Highway Short-Term Capital Program					
An appropriation of \$997,250 \$897,250 is budgeted for the design and construction phases of the highway short-term capital program. Financing will be provided from general obligation bonds and are summarized in the table below.					
<u>WH09101 – Short Term CTH Rehabilitation Projects</u>					
An appropriation of \$500,000 \$400,000 is budgeted for the design and construction phases for Short Term County Trunk Highway (CTH) Rehabilitation Projects. Financing is provided from \$500,000 \$400,000 in general obligation bonds. These projects are short term improvements to extend the life of the pavement between 3-7 years until grant funding is available.					

A number of CTHs are in dire need of short term rehabilitation to provide limited preservation until an improvement project is scheduled with grant funding. The continued patching/spot maintenance activities performed by the Highway Maintenance Department on these CTHs are not sufficient to safely maintain these roadways. The short term rehabilitation projects under this program span the gap between routine maintenance and improvement projects and are not intended to upgrade or improve the CTH long term. Since these projects are short term, this will allow time to obtain potential grant funding with county matching funds for improvement projects and most importantly keep our roadways safe. These short term maintenance projects are not eligible for Federal/State funding or County Highway Improvement Program funds. The scope of work will consist of milling down the existing roadway and replacing it with new asphalt. The program will not include any patching of roadway areas.

The Director of Transportation will report to the Committee on Transportation, Public Works, and Transit any rehabilitation project that receives WH09101 funding and the estimated amount of money that will remain in the WH09101 allocation after the project's completion. The Director will submit a report to the Committee one month following the initiation of a rehabilitation project.

The Five-Year Capital Improvements Plan includes additional appropriations of \$2,000,000 that are necessary to safely maintain our CTH system. Financing will be provided from general obligation bonds.

This amendment would decrease general obligation bonding by \$100,000. (1B003)
(Vote: 5-4) (Noes: Haas, Jursik, Lipscomb, Bowen)

WC11201 CITY CAMPUS COMPLEX DEMOLITION

WC11201

9. Amend Capital Improvement Project WC11201 - City Campus Complex Demolition as follows:

WC11201

\$0

\$0

\$0

~~Any surplus appropriations available upon completion of an approved project must be lapsed at the year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.~~

Current negotiations with a potential redeveloper may result in only \$2.5 million needed for redevelopment of the City Campus Complex site. If these negotiations result in an option to purchase that is both accepted and exercised by the redeveloper, and approved by the County, then any portion of the \$3.8 million not

used for the redevelopment, debt defeasance, and/or demolition of City Campus shall be allocated as follows:

- \$175,000 will be contributed to the Technology Innovation Center to assist with costs related to the design, planning, and construction of the west parking lot and driveway in front of the building;
- \$25,000 will be contributed to the Technology Innovation Center to assist with costs related to the painting of door and window frames.

If there are surplus appropriations greater than what is allocated to the aforementioned purposes, it will be placed in the appropriation for contingencies.

This amendment would have no tax levy impact. (1B011) (Vote: 8-1) (No: Jursik)

COUNTY CAPITAL NARRATIVE

10. Amend the Capital Improvement narrative as follows:

2015 Capital Budget - Project Selection Process

Capital projects were reviewed and selected using a number of different prioritization factors. Two primary factors taken into consideration included whether a project was ongoing (i.e. continuation of an existing project begun through prior budget appropriation) and/or previously committed. Other considerations included: whether or not a project could leverage external (non-County) funding that could be used to help offset total project costs, thereby reducing the taxpayer burden; Life/Safety; Deferred Maintenance; and Operating/Efficiencies. The Capital Improvement Committee (CIC) review (pursuant to Milwaukee County Ordinance, Chapter 36) was used as an input to the process, as the majority of projects included in the 2015 departmental requests to the County Executive were also requested as part of the CIC process.

All capital projects that fail during the budget process shall be submitted for review to the CIC.

This amendment would have no tax levy impact. (1B008) (Votes: 9-0)

<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
COUNTY			
COUNTY	\$0	\$0	\$0

	<u>Org. Unit</u>	<u>Expenditures</u>	<u>Revenue or Bonds*</u>	<u>Tax Levy</u>
AMENDMENT #1, COUNTY-WIDE TOTAL THROUGH 11/05/14		\$25,111,670	\$21,826,504	\$3,285,166
AMENDMENT #2, ACTIONS THROUGH 11/05/14		(\$9,364)	\$0	(\$9,364)
COMPUTER EXEMPTION, FINANCE COMMITTEE, THROUGH 11/05/14 **SEE NOTE BELOW**		\$0	\$52,464	(\$52,464)
APPROVED BY FINANCE COMMITTEE THROUGH 11/05/14		\$1,341,414,216	\$1,058,869,682	\$282,544,534

III. SPECIAL LEVIES AND CHARGES

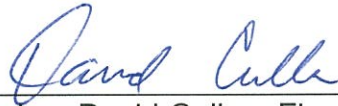
Separate County Board action is required on the following resolution:

\$815,455 special levy for Southeastern Wisconsin Regional Planning Commission.

NOTE: This amount is based on the tax levy amount recommended by the Finance, Personnel, and Audit Committee as calculated per the required formula of the Wisconsin Department of Revenue. If any action by the County Board on November 10 causes that tax levy amount to change, then the computer tax exemption revenue total will be recalculated by the Department of Administrative Services per the Department of Revenue formula. The final Property Tax Levy and Adopted Budget to be approved by the County Board would then include the recalculated computer tax exemption revenue total, which would be different from the total cited above.



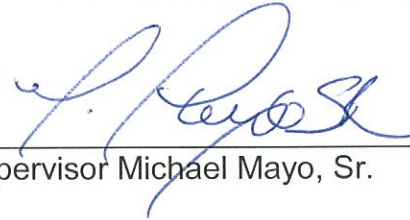
Supervisor Willie Johnson, Jr., Finance, Personnel, and Audit Committee Co-Chairman



Supervisor David Cullen, Finance, Personnel, and Audit Committee Co-Chairman



Supervisor Jason Haas, Finance, Personnel, and Audit Committee Vice-Chairperson



Supervisor Michael Mayo, Sr.



Supervisor James Schmitt



Supervisor Peggy Romo West



Supervisor Patricia Jursik



Supervisor Theodore Lipscomb, Sr.



Supervisor David Bowen